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Executive Board of the United Nations Development Programme and of the United Nations Population Fund

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ORGANIZATIONAL MATTERS

Decisions adopted by the Executive Board during 1995

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#### 95/1. United Nations Office for Project Services

#### The Executive Board

- 1. <u>Takes note</u> of the report of the Administrator and the Executive Director on Financial Regulations governing the operations of the United Nations Office for Project Services (DP/1995/7) and approves such regulations as contained in document DP/1995/7/Add.1 as an annex to the United Nations Development Programme Financial Rules and Regulations;
- 2. <u>Takes note</u> of the report of the Adminstrator and the Executive Director on the scope and objectives for the United Nations Office for Project Services and the role and functions of the Management Coordination Committee and the Users Advisory Group <u>vis-à-vis</u> the Executive Board (DP/1995/6) and, in this context, recalls that the United Nations Office for Project Services will not become a new agency;
- 3. <u>Endorses</u> the recommendation that the Management Coordination Committee will provide operational guidance and management direction to the United Nations Office for Project Services to ensure implementation of decisions of the Executive Board, and that the functions of the Management Coordination Committee shall include supervision of the Financial Rules and of the annual programme and budget of the United Nations Office for Project Services, bearing in mind the role and responsibilities of the Board in this matter;
- 4. Endorses further the role of the Users Advisory Group as defined in documents DP/1994/62/Add.1 and DP/1995/6;
- 5. <u>Notes</u> that both the Management Coordination Committee and the United Nations Office for Project Services will give due consideration to recommendations emanating from the United Nations Office for Project Services Users Advisory Group;
- 6. <u>Notes further</u> that the Executive Director of the United Nations Office for Project Services will report to the Secretary-General and the Executive Board through the Management Coordination Committee;
- 7. <u>Decides</u> that the United Nations Office for Project Services operational reserve shall be initially established at a level equal to 20 per cent of the annual administrative budget of the United Nations Office for Project Services, rounded to the nearest hundred thousand dollars;
- 8. Requests the Management Coordination Committee and the Executive Director of the United Nations Office for Project Services to keep the Financial Regulations and Rules under review, taking into account the experience of their operation and the observations of the Advisory Committee on Administrative and Budgetary Questions contained in document DP/1995/13 and requests the Executive Director of the United Nations Office for Project Services to report to the Executive Board on the outcome of this review at its annual session 1995.

#### 95/2. Relocation of the United Nations Volunteers to Bonn

#### The Executive Board

- 1. <u>Endorses</u> the proposal of the Secretary-General to accept the offer of the Government of Germany to relocate the headquarters of the United Nations Volunteers to Bonn from mid-1996 onwards;
- 2. <u>Authorizes</u> the Administrator, following the acceptance in principle by the Secretary-General, to continue discussions on the terms and provisions of the offer in order to resolve the outstanding issues and finalize the arrangements that will enable the transfer of the headquarters of the United Nations Volunteers to Bonn in July 1996.

10 January 1995

#### 95/3. Audit reports of the United Nations Development Programme

#### The Executive Board

1. <u>Takes note</u> of the report of the Administrator (DP/1995/10 and Add.1) and of the comments made thereon by delegations;

- 2. <u>Expresses</u> its appreciation for the valuable contributions and recommendations made by the Board of Auditors in assisting the United Nations Development Programme to improve its operations;
- 3. <u>Notes</u> with satisfaction that considerable progress has been made in implementing the recommendations of previous reports of the Board of Auditors:
- 4. <u>Further notes</u> that the Administrator has taken or is taking action to address all recommendations made by the Board of Auditors;
- 5. <u>Notes</u> with appreciation the Administrator's initiatives to establish an effective and efficient accountability mechanism in response to General Assembly resolutions 47/211 and 48/218;
- 6. <u>Takes note</u> of the three-year plan on the utilization of the Reserve for Field Accommodation;
- 7. Requests the Administrator to submit on an annual basis a report on the status of the Reserve for Field Accommodation as part of the annual review of the financial situation.

11 January 1995

#### 95/4. Haiti's development needs and activities

#### The Executive Board

- 1. <u>Decides</u> to restore, on an exceptional and one-time basis, the fifth cycle indicative planning figure for Haiti to the level established under decision 90/34, an increase of \$11,303,000;
- 2. <u>Decides further</u> to release fifty per cent of this funding immediately and to release the remainder following further discussion of the issue at its third regular session 1995 on the basis of a progress report by the Administrator on the use of all available resources of the United Nations Development Programme;
- 3. Requests the Administrator, in the context of the work on the successor arrangements to the fifth programming cycle, to make proposals on how to enhance the capacity of UNDP to respond financially to exceptional and emergency situations.

13 January 1995

# 95/5. Functioning of the Executive Board secretariat of the United Nations Development Programme and of the United Nations Population Fund

#### The Executive Board

- 1. <u>Decides</u> that the United Nations Population Fund segment of the Executive Board shall normally take place at the beginning or end of regular and annual sessions, bearing in mind the need for a more coordinated approach to the discussion of country programme;
- 2. <u>Decides</u> further that all Executive Board documentation should clearly indicate whether it relates to the United Nations Development Programme or to the United Nations Population Fund segments;
- 3. Requests the Administrator of the United Nations Development Programme and the Executive Director of the United Nations Population Fund to enhance further the collaboration between their organizations in the secretariat of the Executive Board and to consider appointing a staff member of the United Nations Population Fund to the Executive Board secretariat at an appropriate level;
- 4. <u>Requests</u> further the Administrator of the United Nations
  Development Programme and the Executive Director of the United Nations
  Population Fund to consider ways of strengthening their cooperation in matters relating to the functioning of the Executive Board.

13 January 1995

#### 95/6. United Nations Sudano-Sahelian Office

#### The Executive Board

- Takes note of the report of the Administrator (DP/1994/58) and recalls its decision 93/33 of 18 June 1993;
  - Supports the Administrator's initiatives to:
- (a) Promote measures taken by the United Nations Development Programme in support of the implementation of the International Convention to Combat Desertification in Countries Experiencing Serious Drought and/or Desertification, Particularly in Africa, and its regional annexes, especially the reorganization of the United Nations Sudano-Sahelian Office and its activities in light of the Convention;
- (b) Ensure that the United Nations Sudano-Sahelian Office will support actively the Convention and its regional annexes and that the Resident Representatives in member countries of regional and subregional organizations, particularly in Africa, and other affected countries will participate actively in the implementation of General Assembly resolution 49/234, requiring urgent action for Africa;
- Encourages the Administrator, in the light of the International Convention to Combat Desertification in Countries Experiencing Serious Drought and/or Desertification, Particularly in Africa, to take the steps necessary to change the name of the United Nations Sudano-Sahelian Office while keeping its acronym;
- <u>Invites</u> donor countries, organizations and other interested parties to support the activities of the United Nations Sudano-Sahelian Office.

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13 January 1995

#### 95/7. Overview of decisions adopted by the Executive Board at its first regular session 1995

#### The Executive Board

Recalls that during the first regular session 1995 it:

ITEM 1: ORGANIZATIONAL MATTERS

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Elected the following Bureau for 1995:

President H.E. Mr. Zbigniew Maria WLOSOWICZ (Poland)

Vice-President H.E. Mr. Ahmed SNOUSSI (Morocco)

Vice-President Mr. R. Carlos SERSALE di CERISANO (Argentina)

Vice-President Mr. Hong Jae IM (Republic of Korea) Vice-President Ms. Anne-Birgitte ALBRECTSEN (Denmark) Approved the agenda and work plan for its first regular session 1995 (DP/1995/L.1);

Approved the report of the third regular session 1994 (DP/1995/2);

Adopted decision 95/5 of 13 January 1995 on the functioning of the Executive Board secretariat;

Agreed to the following schedule of future sessions of the Executive Board in New York subject to the approval of the Committee on Conferences:

Second regular session 1995: 3-7 April 1995 Annual session 1995: 5-16 June 1995

Third regular session 1995: 28 August-1 September 1995

Agreed to the subjects to be discussed at these sessions as listed in the annex;

#### ITEM 2: MATTERS RELATING TO THE PROGRAMMING CYCLES

Took note of the report of the Administrator on framework for the next programming period (DP/1995/3);

Adopted decision 95/4 of 13 January 1995 entitled "Haiti's development needs and activities";

#### ITEM 3: COUNTRY PROGRAMMES AND RELATED MATTERS

Approved the first country programme for the Czech Republic (DP/CP/CEH/1 and Corr.1);

Took note of the draft revised terms of reference for UNDP/UNFPA Executive Board field visits contained in document DP/1995/5 and the comments made thereon.

#### ITEM 4: UNITED NATIONS OFFICE FOR PROJECT SERVICES

Adopted decision 95/1 of 10 January 1995 on the United Nations Office for Project Services;

# ITEM 5: FOLLOW-UP TO THE INTERNATIONAL CONFERENCE ON POPULATION AND DEVELOPMENT

Took note of the interim report of the Executive Director of UNFPA on the programme priorities and future directions of UNFPA in the light of the ICPD (DP/1995/8);

ITEM 6: UNDP/UNFPA FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Adopted decision 95/3 of 11 January 1995 on UNDP audit reports;

Took note of the UNFPA document on audit reports (DP/1994/54);

ITEM 7: PROPOSAL TO RELOCATE THE HEADQUARTERS OF THE UNITED NATIONS VOLUNTEERS PROGRAMME FROM GENEVA TO BONN

Adopted decision 95/2 of 10 January 1995 on relocation of the headquarters of the United Nations Volunteers to Bonn;

ITEM 8: UNITED NATIONS SUDANO-SAHELIAN OFFICE

Adopted decision 95/6 of 13 January 1995 on the United Nations Sudano-Sahelian Office.

13 January 1995

#### 95/8. Assistance to the Palestinian People

#### The Executive Board

- 1. <u>Takes note</u> of the present report;
- 2. <u>Encourages</u> the international donor community to increase contributions to the Programme of Assistance to the Palestinian People and to take full advantage of its unique and effective delivery capacity.

4 April 1995

#### 95/9. United Nations Capital Development Fund

#### The Executive Board

- 1. <u>Takes note</u> of the present report;
- 2. Appeals to all interested donor countries, organizations and other parties to make voluntary contributions to the Fund;
- 3. <u>Encourages</u> the Administrator to continue to refine the community development focus of the Fund, which would include a stronger focus on projects involving local authorities, the private sector and civil society in the context of the mandate assigned to it.

6 April 1995

#### 95/10. United Nations Development Fund for Women

#### The Executive Board

- 1. <u>Notes</u> with deep concern the statements made by the Administrator and the Director of the United Nations Development Fund for Women to the Executive Board at its second regular session and expresses its deep concern over the serious financial and administrative situation in the Fund;
- 2. Also notes the efforts undertaken to date by the Administrator and the Director to meet these concerns;
- 3. <u>Requests</u> the Administrator, in cooperation with the Director and the Consultative Committee:
- (a) To present as soon as possible a detailed analysis of the reasons for, the scope of and implications, at all levels, for the United Nations Development Fund for Women and the United Nations Development Programme of the financial and administrative situation in the Fund, including an up-to-date balance sheet of the Fund's finances and details of the operation of the Fund's operational reserve and guidelines governing access to it;
- (b) To present as soon as possible a report on all the matters concerning steps taken to strengthen the financial, administrative and managerial oversight of the United Nations Development Fund for Women, including the role of the United Nations Development Programme in providing supervision and systems;
- (c) To draw up a plan, without delay, which will put the finances, administration and management of the United Nations Development Fund for Women on a sound basis, including the possible need for Executive Board actions and present it to the Board at its annual session 1995;
- 4. <u>Decides</u> that the United Nations Development Fund for Women should re-examine the operations of the Fund, including its administrative costs, and its commitments as presented to the Executive Board, including all its financial activities in relation to the Fourth World Conference on Women, and that the United Nations Development Fund for Women should undertake all efforts to reduce the size and number of its commitments and disbursements in accordance with projected income and to report on these efforts to the Board, bearing in mind the special responsibilities of the Fund with regard to the Fourth World Conference on Women;
- 5. Also decides, based on the information given to the Executive Board on the commitments and planned activities of the United Nations Development Fund for Women for the Fourth World Conference on Women, that as of today the Fund shall not enter into any new commitments prior to the deliberations of the Executive Board on the issues contained in the documents requested above;
- 6. <u>Requests</u> the Administrator, in cooperation with the Director of the United Nations Development Fund for Women, to convene an informal meeting of the Executive Board in May 1995 at the latest in order to provide a progress

report on the aforementioned issues as well as a synopsis of the internal audit report;

- 7. Also requests the Administrator to inform the Board of Auditors of the wish of the Executive Board, that the United Nations Development Fund for Women be included with priority in its current programme of work;
- 8. <u>Decides</u> to consider, at its annual session 1995, the terms of reference and means of financing for an external evaluation of the United Nations Development Fund for Women;
- 9. <u>Also decides</u>, in light of the above and awaiting the outcome of the Fourth World Conference on Women, to postpone consideration on the future direction of the Fund to the first regular session 1996.

7 April 1995

#### 95/11. <u>Joint and Co-Sponsored United Nations Programme on HIV/AIDS</u>

#### The Executive Board

- 1. <u>Urges</u> the Administrator of the United Nations Development Programme and the Executive Director of the United Nations Population Fund, in common with the other co-sponsoring agencies, to participate actively in the Joint and Co-sponsored United Nations Programme on HIV/AIDS and to support the Executive Director of the Programme;
- 2. <u>Notes with satisfaction</u> the Declaration of the Paris AIDS Summit, held on 1 December 1994;
- 3. <u>Urges</u> that all appropriate measures be taken by the Administrator of the United Nations Development Programme and the Executive Director of the United Nations Population Fund in the framework of the Joint and Co-sponsored United Nations Programme on HIV/AIDS to implement the Declaration of the Paris AIDS Summit;
- 4. Requests the Administrator of the United Nations Development Programme and the Executive Director of the United Nations Population Fund to develop a strategy for the inclusion of HIV/AIDS components in their programmes and regular activities within the framework of the joint and cosponsored United Nations programme on HIV/AIDS;
- 5. <u>Urges</u> the Administrator to ensure that the HIV and Development National Professional Officers referred to in paragraph 23 of Governing Council decision 93/35 carry out their duties in close collaboration and in accordance with the objectives of the Joint and Co-sponsored United Nations Programme on HIV/AIDS.

7 April 1995

#### 95/12. Matters relating to least developed countries

#### The Executive Board

- 1. <u>Welcomes</u> the report of the Administrator contained in document DP/1995/19 and the efforts made to address the special needs and priorities of the least developed countries;
- 2. <u>Welcomes</u> the establishment of an institutional link between the United Nations Development Programme and the United Nations Conference on Trade and Development for the coordination and exchange of information on matter relating to the least developed countries;
- 3. <u>Notes</u> with appreciation the work of the Special Measures Fund for the Least Developed Countries, which is providing valuable assistance to the least developed countries and requests the Administrator to examine the possibilities for revitalizing the Fund;
- 4. <u>Requests</u> the United Nations Development Programme to assist in providing the necessary support to the preparations for the mid-term review in 1995 of the Programme of Action for the Least Developed Countries in the 1990s and in mobilizing funding for the participation of least developed countries;
- 5. <u>Urges</u> the Administrator to ensure that poverty eradication is further strengthened in future activities of UNDP and, in particular, that high priority is given to the least developed countries, keeping in mind the commitments made at the World Summit on Social Development and;
- 6. Requests the Administrator to keep under review the outcome of the relevant United Nations conferences and of the mid-term review of the Programme of Action and the implications for interventions by the United Nations Development Programme in the least developed countries and to report to the Executive Board as necessary.

7 April 1995

## 95/13. Overview of decisions adopted by the Executive Board at its second regular session 1995

#### The Executive Board

Recalls that during the second regular session 1995 it:

#### ITEM 1: ORGANIZATIONAL MATTERS

Approved the agenda and work plan for its second regular session 1995 (DP/1995/L.2/Rev. 1);

Approved the report of the first regular session 1995 (DP/1995/9);

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Adopted the guidelines for UNDP/UNFPA Executive Board field visits contained in the note by the Executive Board secretariat (DP/1995/14);

Approved the following schedule of future sessions of the Executive Board subject to the approval of the Committee on Conferences:

Annual session 1995:

5-16 June 1995

Third regular session 1995: 28 August-1 September 1995

First regular session 1996: 16-19 January 1996

Second regular session 1996: 25-29 March 1996

Annual session 1996:

20-31 May 1996\*

Third regular session 1996: (open)

Agreed to the subjects to be discussed at these sessions as listed in the annex;

#### ITEM 2: UNFPA: COUNTRY PROGRAMMES AND PROJECTS

Approved assistance to the Government of Benin (DP/FPA/CP/148);

Approved assistance to the Government of Comoros (DP/FPA/CP/141);

Approved assistance to the Government of Mauritius (DP/FPA/CP/143);

Approved assistance to the Government of Mozambique (DP/FPA/CP/142);

Approved assistance to the Government of the Republic of the Sudan (DP/FPA/CP/145);

Approved assistance to the Governments of Azerbaijan, Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan (DP/FPA/CP/144);

Approved assistance to the Government of Cambodia: Support to the National Population Census (DP/FPA/KHM/PROJ/2) and Institutional Strengthening and Family Health Improvement through Birth Spacing (DP/FPA/KHM/PROJ/1);

#### ITEMS 2 and 3: UNDP AND UNFPA COUNTRY PROGRAMMES AND PROJECTS AND RELATED MATTERS

Approved UNFPA assistance to the Government of Turkey (DP/FPA/CP/147);

Approved UNFPA assistance to the Government of Indonesia (DP/FPA/CP/146);

Approved the UNDP fifth country programme for Turkey (DP/CP/TUR/5);

Approved the UNDP cooperation framework with Indonesia (DP/CP/INS/5) and took note of the note by the Administrator (DP/CP/INS/NOTE/5);

#### ITEM 3: UNDP: COUNTRY PROGRAMMES AND RELATED MATTERS

Approved the first country programme for Belarus (DP/CP/BYE/1);

Approved the first country programme for Estonia (DP/CP/EST/1);

Approved the first country programme for the Kyrgyz Republic (DP/CP/KYR/1);

Approved the first country programme for Latvia (DP/CP/LAT/1);

Approved the first country programme for Lithuania (DP/CP/LIT/1);

Approved the first country programme for the Republic of Moldova (DP/CP/MOL/1);

Approved the first country programme for Ukraine (DP/CP/UKR/1);

Approved the first country programme for Uzbekistan (DP/CP/UZB/1);

Approved the fifth country programme for Barbados (DP/CP/BAR/5);

Approved the third country programme for the British Virgin Islands (DP/CP/BVI/3);

Took note of the overview report on mid-term reviews (DP/1994/17);

Took note of the mid-term review of the fifth country programme for Bangladesh (DP/1995/17/Add.1);

Took note of the mid-term review of the fifth country programme for Chad (DP/1995/17/Add.2);

Took note of the mid-term review of the sixth country programme for Guatemala (DP/1995/17/Add.3);

Took note of the mid-term review of the fifth country programme for Malawi (DP/1995/17/Add.4);

Took note of the mid-term review of the fifth country programme for Tunisia (DP/1995/17/Add.5);

#### ITEM 4: UNDP: EVALUATION

Took note of the report on evaluation (DP/1995/18);

ITEM 5: UNDP: MATTERS RELATING TO THE LEAST DEVELOPED COUNTRIES

Adopted decision 95/12 of 7 April 1995 on least developed countries;

ITEM 6: UNDP: MATTERS RELATING TO THE PROGRAMMING CYCLES a/

ITEM 7: UNDP: HIV AND DEVELOPMENT NATIONAL PROFESSIONAL OFFICERS

Adopted decision 95/11 of 7 April 1995 on the Joint and Co-sponsored United Nations Programme on HIV/AIDS;

ITEM 8: UNITED NATIONS DEVELOPMENT FUND FOR WOMEN

Adopted decision 95/10 of 7 April 1995 on the United Nations Development Fund for Women;

ITEM 9: UNITED NATIONS CAPITAL DEVELOPMENT FUND

Adopted decision 95/9 of 6 April 1995 on the United Nations Capital Development Fund;

ITEM 10: UNDP: ASSISTANCE TO THE PALESTINIAN PEOPLE

Adopted decision 95/8 of 4 April 1995 on UNDP assistance to the Palestinian people;

7 April 1995

a/ Item 6 on the framework for the next programming period was taken up in informal consultations.

#### 95/14. Implementation of decision 94/25: Assistance to Rwanda

# The Executive Board

Approves the continued implementation of decision 94/25, allowing for flexibility in sectoral expenditure of resources from Rwanda's third country programme resources and for overall expenditures of up to \$7.8 million, to enable the United Nations Population Fund to continue to respond to the evolving needs of the Government of Rwanda for reconstruction and development.

8 June 1995

95/15. <u>Programme priorities and future directions of UNFPA</u> in light of the International Conference on Population and Development

#### The Executive Board

Takes note of the report contained in document DP/1995/25 and Corr. 1;

- 2. <u>Requests</u> that the future programme of assistance of the United Nations Population Fund adhere to the principles contained in chapter II of the Programme of Action of the International Conference on Population and Development;
- 3. <u>Supports</u> the broad outline of the future programme of assistance of the United Nations Population Fund, which must be implemented in full accordance with the Programme of Action of the International Conference on Population and Development;
- 4. Endorses the core programme areas of reproductive health, including family planning and sexual health; population and development strategies; and advocacy and requests the Executive Director to concentrate United Nations Population Fund assistance within the core areas while stressing that population policies are an integral part of a strategy for sustainable development and the need for the United Nations Population Fund to cooperate with other partners in formulating its strategies;
- 5. Takes note of the approach proposed for the allocation of resources; invites the Executive Director of the United Nations Population Fund to refine the proposed approach, based on the relevant provisions of the Programme of Action of the International Conference on Population and Development, including paragraphs 14.14, 14.15 and 14.16, as well as on other relevant qualitative and quantitative indicators, and taking fully into account the views expressed by delegations during the present session and the need to give special attention to the least developed countries and Africa; and to report thereon to the Executive Board at its first regular session 1996;
- 6. Recalls Executive Board decision 95/11 and, in the context of the Joint and Co-sponsored United Nations Programme on HIV/AIDS, stresses the importance of incorporating HIV/AIDS aspects in activities of the United Nations Population Fund;
- 7. <u>Requests</u> the Executive Director to include reporting on the implementation of the Programme of Action of the International Conference on Population and Development in her annual report to the Executive Board;
- 8. <u>Also requests</u> that the United Nations Population Fund submit to the Executive Board at its first regular session 1996 a brief background note on the issue of whether the Board should consider becoming a member of the United Nations Children's Fund/World Health Organization Joint Committee on Health Policy;
- 9. <u>Further requests</u> the Executive Director to submit a draft mission statement for the United Nations Population Fund based on the report contained in document DP/1995/25 and Corr.1, taking fully into account the discussion in the Executive Board, including the comments made on further refinement and definition of the different programme areas and on the use of terminology, and the present decision.

14 June 1995

#### 95/16. UNFPA work plan and request for programme expenditure authority

#### The Executive Board

- 1. <u>Endorses</u> the Executive Director's programme resource planning proposals set out in paragraphs 7 to 15 of document DP/1995/26, while taking fully into account paragraph 4 of decision 95/15;
- 2. <u>Approves</u> the request for 1996 programme expenditure authority at a level equal to new programmable resources for 1996, currently estimated at \$263 million;
- 3. <u>Endorses</u> the use of the following estimates of new programmable resources from regular resources for the 1997-1999 period: \$280 million for 1997; \$298 million for 1988; and \$319 million for 1999;
- 4. <u>Also endorses</u> the use of the following estimates of new programmable resources from multi-bilateral funding: \$15 million per year for the years 1996-1999.

8 June 1995

## 95/17. <u>UNFPA/UNDP: Reports to the Economic and Social Council:</u> Follow-up to General Assembly resolution 47/199

#### The Executive Board

- 1. <u>Transmits</u> the reports from the United Nations Development Programme and the United Nations Population Fund to the Economic and Social Council together with the comments of the Executive Board;
- 2. Requests the United Nations Development Programme and the United Nations Population Fund to ensure that future reports on the implementation of the triennial policy review address more thoroughly problems and opportunities that have been identified, particularly at the field level, and contain any appropriate recommendations and requests for guidance from the Executive Board;
- 3. <u>Further requests</u> the Administrator of the United Nations Development Programme and the Executive Director of the United Nations Population Fund, together with the Executive Director of the United Nations Children's Fund, to consider producing a common report on the implementation of the triennial policy review for both the UNDP/UNFPA and UNICEF Executive Boards, which should contain both a common section and sections by the United Nations Development Programme, the United Nations Population Fund and the United Nations Children's Fund, respectively.

8 June 1995

#### 95/18. United Nations Development Fund for Women

#### The Executive Board

- 1. <u>Authorizes</u> the United Nations Development Fund for Women to proceed with its programme in keeping with the projections described in table 3 of document DP/1995/33 subject to the following conditions:
- (a) Administrative expenditure should be reduced further to a level more consistent with its project activities while bearing in mind the need to retain a critical capacity for the Fund;
- (b) Income projections should be kept under review and necessary steps should be taken and reported to the Board if the projections fall 10 per cent below the levels contained in table 3 of DP/1995/33;
- (c) Effective financial and programme management procedures for both the United Nations Development Programme and the United Nations Development Fund for Women, including those recommended by the internal and external auditors, have been put in place as soon as possible and reported to the Executive Board not later than 1 January 1996;
- 2. Requests the Administrator of the United Nations Development
  Programme and the Director of the United Nations Development Fund for Women to
  implement the recommendations in the Management Letter of the Board of
  Auditors and to report on their implementation to the Board in the reports
  called for in paragraph 13 of the decision;
- 3. Also requests the Director of the United Nations Development Fund for Women to take personal charge of the periodic review of the financial statements identified in paragraph 59 of document DP/1995/33;
- 4. Authorizes the use of UNDP funds to cover, up to the limits specified in paragraph 5 below, the UNIFEM cash shortfall and requests the Administrator to establish for this purpose an overdraft facility for UNIFEM on the basis of the interfund accounts and to charge interest costs to UNIFEM for the use of this facility on a basis that will result in no gain or loss for UNDP;
- 5. <u>Decides</u> that this overdraft facility cannot be used for any new commitments incurred by UNIFEM after 1 January 1995, and that its utilization for prior commitments will be limited to the period 1995-1997, to a maximum drawdown of \$4.5 million, with the proviso that the Administrator will report to it immediately if drawdowns exceed \$3 million;
- 6. <u>Suspends</u> the requirements for the operational reserve until such time as it decides that the financial situation of UNIFEM is on a sound basis subject to the following conditions:
- (a) That UNIFEM operates on a full funding basis for all new commitments incurred after 1 January 1995, ensuring that the total amount of these new commitments is to be covered from its own resources, while recognizing that at the same time it may draw down on the UNDP overdraft facility, as required,

within the limits specified in paragraph four above, to cover financial obligations incurred prior to 1 January 1995;

- (b) That UNIFEM continues to calculate and report to the Board a notional operational reserve in order to ensure financial transparency;
- 7. <u>Views with concern</u> the absence of a satisfactory and timely explanation of the way the operational reserve was drawn down during 1994 and requests the United Nations Development Programme and the United Nations Development Fund for Women to provide one as soon as possible;
- 8. <u>Decides</u> that neither partial funding authority nor the operational reserve mechanism will be restored to UNIFEM until relevant control mechanisms have been thoroughly reviewed and new procedures have been put in place that will ensure, <u>inter alia</u>, the accurate calculation and regular updating of reserve levels, and the establishment of a system to provide sufficient early warning of any possible future drawdowns on the reserve;
- 9. Requests the Administrator to explore possibilities for the assumption and/or co-financing of relevant UNIFEM projects by UNDP, within the plans and priorities of UNDP and recipient governments;
- 10. <u>Stresses</u> the importance of establishing and maintaining a strengthened UNDP/UNIFEM interface, and requests the Administrator and the Director of UNIFEM to include information on this interface in their future reports to the Executive Board;
- 11. <u>Endorses</u> the Administrator's proposal to outpost one staff member from the UNDP Division of Finance to UNIFEM to assist in the monitoring of project funds and who will report to both UNDP/DOF and UNIFEM, without prejudice to the autonomy of UNIFEM, and without increasing UNIFEM administrative expenditures;
- 12. Requests the Administrator to bring its new Project Financial Management System online as soon as possible, incorporating enhancements to permit the recording of pipeline activity and shadow budgets, and calls for the Project Financial Management System to be established, at the earliest opportunity, as a common information system for both UNDP and UNIFEM, replacing the UNIFEM Budget Management System;
- 13. Also requests the Administrator to inform it of the measures taken once accountability for UNIFEM's current financial situation has been determined and of the steps taken to establish clear lines of accountability both within UNIFEM and between UNDP and UNIFEM;
- 14. <u>Further requests</u> the Administrator and the Director of UNIFEM to provide oral or written progress reports, as appropriate, on the implementation of the present decision to each session of the Executive Board in 1995 and 1996.

#### 95/19. Technical cooperation among developing countries

#### The Executive Board

- 1. <u>Endorses</u> the New Directions for technical cooperation among developing countries as recommended by the High-level Committee on the Review of TCDC in accordance with General Assembly resolution 49/96;
- 2. <u>Reaffirms</u> the important role that the new directions for TCDC can play in increasing the use of both technical cooperation among developing countries and economic cooperation among developing countries as dynamic instruments for expanded South-South cooperation;
- 3. <u>Welcomes</u> the efforts of the United Nations Development Programme to promote a more strategic orientation for technical cooperation among developing countries activities by focusing the present programme on high-impact activities;
- 4. <u>Invites</u> the Administrator to take appropriate action with regard to the promotion and implementation of technical cooperation among developing countries activities pursuant to Economic and Social Council resolution 1992/41, which calls on all parties in the development effort to give the technical cooperation among developing countries option "first consideration" in technical cooperation activities;
- 5. <u>Further invites</u> the Administrator to ensure that the Special Unit for TCDC plays a proactive role within the United Nations system in an effort to expand the application of technical cooperation among developing countries and effectively implement the strategy for new directions for technical cooperation among developing countries while endeavouring to reduce the delivery cost of future programmes for technical cooperation among developing countries.

14 June 1995

#### 95/20. <u>United Nations Population Fund: Institutional arrangements</u>

#### The Executive Board

- 1. <u>Takes note</u> of the agreement between the United Nations Development Programme and the United Nations Population Fund to designate UNFPA resident country directors as UNFPA representatives;
- 2. <u>Recommends</u> that the Economic and Social Council, during its operational activities segment, and the General Assembly endorse the agreement on the understanding that the United Nations Population Fund will take measures to enhance cooperation with and active support for resident coordinators for operational activities of the United Nations, bearing in mind General Assembly resolution 47/199 and on the understanding that the agreement will not result in increased administrative expenditure for the United Nations Population Fund.

<u>14 June 1995</u>

# 95/21. Global Initiative on Contraceptive Requirements and Logistics Management Needs in Developing Countries in the 1990s

#### The Executive Board

- 1. <u>Takes note</u> of the report on the Global Initiative on Contraceptive Requirements and Logistics Management Needs of Developing Countries in the 1990s contained in document DP/1995/24/Part II;
- 2. Requests the Executive Director to submit to the Executive Board at its third regular session 1995 a proposal, in the context of the intercountry programme of the United Nations Population Fund, for the continuation of the Global Initiative beyond 1995, including therein an outline of the objectives, modalities and procedures for a possible future global contraceptive arrangement;
- 3. <u>Also requests</u> the Executive Director to submit to the Executive Board at its first regular session 1996 a report containing a re-appraisal of the future role of the United Nations Population Fund in assessing and meeting the unmet needs for contraceptives and the requirements for logistics management.

14 June 1995

## 95/22. <u>Future of the United Nations Development Programme:</u> Initiatives for change

#### The Executive Board

- 1. Notes the progress that has been made following its decision 94/14;
- 2. <u>Welcomes</u> the process of consultation mentioned by the Administrator in his statement on 13 June 1995 in view of further clarifying and refining the role of the United Nations Development Programme in the light of the Initiatives for change, and requests the Administrator to report to the Executive Board;
- 3. <u>Urges</u> the United Nations Development Programme through the Initiatives for change process, in the framework of the goals and priority areas supported by the Board in decision 94/14 and given poverty elimination as the overriding priority in the programmes of the United Nations Development Programme, to concentrate on areas where it has demonstrable comparative advantage, in particular capacity-building in the most needed regions and countries, in particular the least developed countries, especially in Africa:
- 4. Takes note of the elaboration of a strategic plan as a means of enhancing the management of the United Nations Development Programme and making operational the Initiatives for change and looks forward to presentation to the Executive Board at its first meeting in 1996, in preparation for final decision at the annual meeting in 1996, of a further elaborated concise version, including, inter alia, the following elements:
- (a) A concise mission statement drawing together all the essential functions of the United Nations Development Programme in the light of the goals and priority areas in decision 94/14;
- (b) A clear hierarchy of operational objectives designed to translate the mission of the United Nations Development Programme into action;
- (c) A comprehensive action plan, incorporating time-bound indicators of achievement and a system for reporting progress regularly to the Executive Board.

16 June 1995

#### 95/23. Successor programming arrangements

#### The Executive Board

#### I. PRINCIPLES FOR THE PROGRAMMING CYCLE 1/

- 1. Reaffirms the principles of eligibility of all recipient countries on the basis of the fundamental characteristics of the operational activities of the United Nations Development system, which are, inter alia, universality, neutrality, multilateralism, the voluntary and grant nature of assistance and the capacity to respond to the needs of all recipient countries in accordance with their own policies and priorities for development; and in this context, recognizes the principles of the United Nations Development Programme activities, which include progressivity, impartiality, transparency and predictability of flow of resources for all recipient countries, in particular, developing countries;
- 2. <u>Stresses</u> the need for a substantial increase in resources for operational activities for development on a predictable, continuous and assured basis, commensurate with the increasing needs of developing countries;
- 3. <u>Recognizes</u> that the development cooperation of the United Nations system requires flexibility and transparency for augmenting the availability of resources and efficiency in their allocation, and that the United Nations Development Programme continues to give priority to least developed countries and low-income countries, particularly in Africa, and utilizes the resources, consistent with decision 94/14, in support of and in accordance with the development priorities established by the recipient countries themselves, keeping in mind the need to create incentives so as to achieve greater impact and effectiveness of the programmes and projects of the United Nations Development Programme;
- 4. <u>Decides</u> to improve the focus and concentration of the programme activities of the United Nations Development Programme by implementing the three goals and four priority areas 2/ specified in Board decision 94/14, recognizing in particular that poverty elimination should be the central priority of the activities of the Programme, taking into account the further clarification and refinement of the role of the Programme as set out in decision 95/22 on the future of the United Nations Development Programme;

<sup>1/</sup> Discussions leading to the adoption of the present decision were based on information made available to the Executive Board in documents DP/1994/20; DP/1994/39; DP/1994/59; DP/1995/3; DP/1995/15; and DP/1995/32.

<sup>2/</sup> The three goals endorsed in decision 94/14 are: strengthening international cooperation for sustainable human development; helping the United Nations family to become a unified and powerful force for human development; and focusing United Nations Development Programme resources on making the maximum contribution in its programme countries to key sustainable human development dimensions.

The four priority areas endorsed in decision 94/14 are: poverty elimination, job creation, environmental regeneration and advancement of women.

- 5. <u>Emphasizes</u> that national development priorities shall be the primary determinant of United Nations Development Programme-supported programmes, which must remain country driven; and that recipient Governments have the primary responsibility for the formulation of country cooperation frameworks with the United Nations Development Programme;
- 6. <u>Stresses</u> the role of the United Nations Development Programme as a country-based operational programme, and in this context, stresses further the need to improve the operational function of the resident coordinator at the country level in close collaboration with the Government concerned, and to enhance the decentralization of authority to the field level in order to maximize the impact of the United Nations system in the development process;

#### II. MOBILIZATION OF RESOURCES

- 7. <u>Decides</u> to adopt for planning purposes the initial figure of \$ 3.3 billion for core resources for the three-year period starting in 1997 and requests the Administrator to take all necessary measures to secure at least those estimated financial resources;
- 8. <u>Stresses</u> that increasing voluntary contributions to the core resources should remain the central effort of all donors, in particular traditional donors, and of the mobilization efforts of the Administrator, who should aim at widening the resource base, including by bringing in new donors as core contributors;
- 9. <u>Also recognizes</u> the importance of non-core resources, including cost-sharing and non-traditional sources of financing, as a mechanism to enhance the capacity and supplement the means of the United Nations Development Programme to achieve the goals and priorities as specified in decision 94/14;
- 10. <u>Urges</u> the Administrator to explore further non-traditional sources of financing, such as multilateral and regional banks and non-governmental organizations, in order to mobilize additional resources for the Programme;

#### III. PROGRAMMING ARRANGEMENTS

- 11. Accepts in principle the three-year rolling planning scheme as proposed in document DP/1995/32;
- 12. <u>Decides</u> that the new country cooperation frameworks (country programmes) be developed by recipient Governments in consultation with the United Nations Development Programme and that they be submitted to the Executive Board for endorsement; also decides to consider further, at its first regular session 1996, the involvement of the Board in programming processes and procedures;
- 13. <u>Recognizes</u> the link between the country cooperation frameworks and the national development plans and strategies of recipient countries, as well as with the country strategy note developed by interested countries, as a

general framework for international cooperation for development, based on the fact that the Government has the primary responsibility for coordinating all types of assistance in accordance with national priorities and strategies;

14. <u>Decides</u> that the formulation of country cooperation frameworks should be in accordance with General Assembly resolution 47/199 and in particular the emphasis on the programme approach, national execution and improved mechanisms for monitoring and evaluation.

#### IV. FINANCING MECHANISM

- 15. <u>Decides</u> to introduce a new, more flexible three-tier target for resource assignment from the core scheme for the allocation of resources to the country level;
- 16. <u>Decides</u> that criteria determining the eligibility for support from the United Nations Development Programme should be the same for all programmable core resources;
- 17. Endorses the earmarkings set out in the accompanying table  $\underline{3}$ / for the United Nations Development Programme core resources:
- 18. <u>Decides</u> on the following basic guidelines for the allocation of resources under line 1.1.2 in paragraph 13 of the present decision:
- (a) As indicated by the Administrator, a presumption that given the availability of good programmes, for initial planning purposes the amount allocated to a country under line 1.1.2 will be roughly comparable in proportional terms (as indicated in the accompanying table) to what it receives under line 1.1.1;
- (b) The process of resource allocation should be transparent and conform to the general poverty orientation reflected in the allocation to the low-income countries and the least developed countries contained in paragraph 24 of the present decision, as well as to reflect the same regional distribution as for line 1.1.1;
- (c) The programming arrangements for line 1.1.1 and 1.1.2 will be the same;
- (d) The need to ensure that countries with limited capacity for programme formulation benefit fully from line 1.1.2 by, <u>inter alia</u>, strengthening their capacity for programme design and implementation in order to enhance their access to this line;

<sup>3/</sup> The individual shares of the total resources set out in the accompanying table, will be applied to total available resources during the period 1997/1999, except for those in lines 2.1, 3.2, 4.1 and 4.2, which are subject to further deliberations in connection with the submission of the biennial budget estimates to the Executive Board at its third regular session 1995.

- (e) The need for countries with allocations of less than \$300,000 annually under line 1.1.1 to retain a minimum critical mass of resources through allocations in line 1.1.2 that are in accordance with their eligibility for such resources;
- (f) The importance of programme quality, including the degree to which programme proposals are aimed at promoting high-leverage activities in the sustainable human development focus areas contained in decision 94/14, particularly poverty elimination; and the enabling environment required for that objective;
- (g) Assignments of resources under line 1.1.1 and line 1.1.2 will be dealt with simultaneously while recognizing the importance of ensuring that programmes financed under line 1.1.2 respond to national development programmes and strategies;
- (h) The need to address special needs and opportunities for capacitybuilding that may emerge in individual countries;
- (i) The need to promote policy dialogue on the United Nations Development Programme resource allocation as well as to ensure close collaboration between governments, resident representatives and the Programme in making resource allocation decisions;
- (j) The need to develop increased capacity at all levels in the United Nations Development Programme for the management of programmes;
- (k) The need to increase the authority of the resident representative to approve programmes and projects at the country level with the participation of the Government concerned, and the accountability of the resident representative for such projects and programmes.
- 19. <u>Decides</u> to allocate an additional 0.5 per cent of total resources for the Europe and the Commonwealth of Independent States region, given the special needs of the countries with economies in transition. The resources required shall be obtained as follows: 0.2 per cent from line 1.2; 0.15 per cent from line 2.2; 0.15 per cent from line 2.3;
- 20. <u>Authorizes</u> the Administrator, taking note of conclusion 95/6 of the Programme and Budget Committee of the United Nations Industrial Development Organization at its eleventh session, to allocate an amount of \$3 million for the year 1997, on a one-time, exceptional basis, to facilitate the smooth phase-out of the United Nations Development Programme funding for the UNIDO Country Director Programme and to enable the United Nations Industrial Development Organization to maintain its essential services in support of programme priorities of the United Nations Development Programme in the field during its 1996-1997 biennial budget cycle;

	Table				
		Earmarkings during fifth cycle \$ %_		Proposed percentage earmarkings for next period	
	,	(millions)			
1.0 P	rogrammes/projects				
	Country				
1.	1 Target for resource assignments from core (TRAC)				
	1.1.1 Assigned immediately to countries	526	53.5	30.0	
	1.1.2 Assigned regionally for subsequent country application		-	20.0	
	1.1.3 Resources for development in countries in special situations	<u>13</u>	<u>1.3</u>	<u>_5.0</u>	
		539	54.8	55.0	
	Intercountry				
i.	2 Regional	56	5.7	7.6	
	3 Global, interregional and special activities	<u>25</u>	<u>2.5</u>	4.2	
		81	8.2	11.8	
	Other				
1.	4 Evaluation	1	0.1	0.3	
1.		2	0.2	0.5	
	.6 Resources for implementation	<u>_55</u>	<u>5.6</u>	_3.0_	
1.	100000000000000000000000000000000000000	58	5.9	3.8	
	Subtotal	678	68.9	70.6	
2.0 P	rogramme development and technical services				
	1 UNDP programme support and development activities (PSDA)	33	3.3	3.0	
2	.2 United Nations system support for policy and				
_	programme development (SPPD)	16	1.6	2.0	
2	.3 Technical support services from United Nations				
	specialized agencies	11	1.1	1.6	
2	.4 Other	35	3.5	•	
2	Subtotal	<u>95</u>	9.5	6.6	
20 6	Support to United Nations system and aid coordination				
	.1 Programme support to the resident coordinator/				
3		_	_	1.7	
_	aid coordination	12	<u> 4.4</u>		
3	.2 Support to United Nations operational activities	43		<u>4.3</u>	
	Subtotal	43	4.4	6.0	
	Biennial budget				
	1.1 UNDP headquarters	70	7.1	6.8	
4	.2 UNDP country offices	<u>100</u>	<u>10.1</u>	<u>_10.0</u>	
	Subtotal	170	17.2	16.8	
	TOTAL	986	100.0	100.0	

#### V. DISTRIBUTION OF RESOURCES

- 21. Approves the methodology for the distribution of resources for country programmes as described in paragraphs 74 and 75 of document DP/1995/32, including the following features, as indicated in section V of document DP/1995/32: gross national product per capita and total population, using existing weights and 1994 data (or latest estimates thereof); elimination of supplementary points; increased graduation thresholds; adjusted floors 4/; and an appropriate bonus rate for least developed countries in line with the requirements mentioned in paragraph 24;
- 22. <u>Takes note</u> of the resource distribution set out in table 4, column 6 of DP/1995/32, recognizing that these are preliminary estimates which will be updated using 1994 data; and requests that the final target for resource assignment from the core figures under line 1.1.1 for individual recipient countries be provided to the Executive Board at its first regular session 1996:
- 23. <u>Decides</u> that countries exceeding graduation thresholds during any year of the next cycle will continue to be recipients for a period of three years following that year and that their target for resource assignment from the core will be phased out progressively during those years;
- 24. <u>Decides</u> that the Administrator, as a goal, should ensure that 88 per cent of all targets for resource assignments from the core will be allocated to the low-income countries and 60 per cent to the least developed countries, and urges the Administrator to take account of these goals in all programme activities of the United Nations Development Programme;
- 25. <u>Authorizes</u> the Administrator during the programming period, to revise authorized programming levels upwards or downwards on a proportionate basis, should estimates of resource availability exceed or fall short of the target set out in paragraph 7 of the present decision;
- 26. Requests the Administrator to report annually on the management of the programming arrangements and on the actual resource assignments made to each country to the Executive Board for appropriate action;

#### VI. EXECUTIVE BOARD REVIEW

27. <u>Decides</u> to apply the present decision during the period July 1995 through June 1997 for the programming of activities for the years 1997 onwards to enable the Administrator to implement the initiatives for change and support national endeavours towards poverty elimination and achievement of sustainable human development;

 $<sup>\</sup>underline{4}/$  These are 90 per cent for countries where the gross national product per capita is less than \$750; 80 per cent for countries where the gross national product per capita is between \$750-\$1,500; 70 per cent for countries where the gross national product per capita is between \$1,500-\$4,700, and 60 percent for countries where the gross national product per capita exceeds \$4,700.

- 28. Requests the Administrator to submit to the Executive Board at its annual session 1996 an interim report on the implementation of the programming arrangements. This report shall contain information on activities undertaken, the amount of financial resources involved, and the justification for activities undertaken under lines 1.1.2 and 1.1.3;
- 29. <u>Decides</u> to carry out a full-scale review of the introductory period July 1995 to June 1997 for the purpose of assessing experience and determining such changes as may be necessary to the successor programming arrangements.

16 June 1995

# 95/24. Overview of decisions adopted by the Executive Board at its annual session 1995

#### The Executive Board

Recalls that during its annual session 1995 it:

#### ITEM 1: ORGANIZATIONAL MATTERS

Approved the agenda and work plan for its annual session 1995 (DP/1995/L.3);

Approved the report of the second regular session 1995 (DP/1995/16);

Approved the following schedule of future sessions of the Executive Board subject to the approval of the Committee on Conferences:

Third regular session 1995: 11-15 September 1995

First regular session 1996: 16-19 January 1996

Second regular session 1996: 25-29 March 1996

Annual session 1996: 10-21 June 1996

Third regular session 1996: 9-13 September 1996

Agreed to the subjects to be discussed at these sessions as listed in the annex;

### ITEM 2: UNFPA: REPORT OF THE EXECUTIVE DIRECTOR AND PROGRAMME-LEVEL ACTIVITIES

Took note of the annual report of the Executive Director for 1994 (DP/1995/24/Part I);

Adopted decision 95/14 of 8 June 1995 on the implementation of decision 94/25: Assistance to Rwanda;

Adopted decision 95/15 of 14 June 1995 on programme priorities and future directions of UNFPA in light of the International Conference on Population and Development;

Adopted decision 95/16 of 8 June 1995 on UNFPA work plan for 1996-1999 and request for programme expenditure authority;

Adopted decision 95/20 of 14 June 1995 on UNFPA: Institutional arrangements;

Adopted decision 95/21 of 14 June 1995 on the Global Initiative on Contraceptive Requirements and Logistics Management Needs in Developing Countries in the 1990s;

Took note of the report on the status of financial implementation of country programmes and projects (DP/1995/27);

#### ITEM 3: UNFPA COUNTRY PROGRAMMES

Approved the increased funding authority for the country programme for Namibia (DP/1995/28);

ITEM 4: UNDP and UNFPA: REPORTS TO THE ECONOMIC AND SOCIAL COUNCIL

Adopted decision 95/17 of 8 June 1995 on UNFPA/UNDP reports to the Economic and Social Council: Follow-up to General Assembly resolution 47/199;

Took note of the report of the Executive Director of UNFPA (DP/1995/24/Part III) and the report of the Administrator of UNDP (DP/1995/30/Add.3) on follow-up to the International Conference on Population and Development and to the World Summit on Social Development and decided to transmit them, together with the comments of the Board, to the Economic and Social Council;

ITEM 5: UNDP/UNFPA: HARMONIZATION OF PRESENTATION OF BUDGETS AND ACCOUNTS

Took note of the UNDP/UNFPA report on harmonization of presentation of budgets and accounts with the comments made therein (DP/1995/29);

ITEM 6: UNDP: ANNUAL REPORT OF THE ADMINISTRATOR AND RELATED MATTERS

Took note of the annual report of the Administrator for 1994: introduction (DP/1995/30); main programme record (DP/1995/30/Add.1); statistical annex (DP/1995/30/Add.2); reports of the Joint Inspection Unit of interest to UNDP (DP/1995/30/Add.4); and subcontracts awarded and major equipment ordered (DP/1995/30/Add.5);

Took note of the report on the role of UNDP in the implementation of the United Nations New Agenda for the Development of Africa in the 1990s (DP/1995/35);

ITEM 7: FUTURE OF UNDP: IMPLEMENTATION OF DECISION 94/14

Adopted decision 95/22 of 16 June 1995 on Initiatives for change;

ITEM 8: UNDP: MATTERS RELATING TO THE PROGRAMMING CYCLES

and the control of th

Adopted decision 95/23 of 16 June 1995 on the successor programming arrangements;

ITEM 9: UNITED NATIONS DEVELOPMENT FUND FOR WOMEN

Adopted decision 95/18 of 14 June 1995 on the United Nations Development Fund for Women;

ITEM 10: UNDP: TECHNICAL COOPERATION AMONG DEVELOPING COUNTRIES

Adopted decision 95/19 of 14 June 1995 on technical cooperation among developing countries:

Took note of the report of the High-Level Committee on the Review of Technical Cooperation among Developing Countries on the work of its ninth session (DP/1995/L.5);

ITEM 11: UNITED NATIONS OFFICE FOR PROJECT SERVICES

Took note of the report on the United Nations Office for Project Services (DP/1995/37);

ITEM 12: HUMAN DEVELOPMENT REPORT

Took note of the report on the Human Development Report (DP/1995/34);

#### ITEM 13: OTHER MATTERS

Took note of the change of name from the United Nations Sudano-Sahelian Office to "Office to Combat Desertification and Drought" while keeping the acronym "UNSO" in all languages;

#### 95/25. Intercountry programmes

#### The Executive Board

- Takes note of the report (DP/1995/47 and Add.1-6);
- 2. <u>Confirms</u> that Executive Board decision 94/14 should provide the basis of the focus and coherence for all future United Nations Development Programme-supported global, interregional and regional programmes;
- 3. <u>Encourages</u> the Administrator to continue the trend towards the programme approach by promoting fewer and larger interventions in support of clearly defined regional, interregional and global objectives;
- 4. <u>Stresses</u> the need to enhance the capability of the United Nations Development Programme to ensure improved design and implementation of intercountry programmes and strengthen linkages between national programmes and relevant global, interregional and regional programmes in order to improve the impact of all these programmes;
- 5. Encourages the Administrator to identify and enhance the subregional, regional and national ownership of the elements of regional programmes in a more systematic manner through the decentralized management of activities and increased use of regional and national entities in the implementation and establishment of the linkages referred to above;
- 6. <u>Requests</u> the Administrator to ensure that the formulation of future United Nations Development Programme-supported regional, interregional and global programmes are based on a results-oriented approach in order to improve the impact of these programmes and incorporate clear performance criteria to enable their effectiveness to be evaluated;
- 7. <u>Further requests</u> the Administrator to enhance resource mobilization efforts in all areas, including intercountry programmes.

13 September 1995

## 95/26. <u>Matters relating to the fifth programming cycle:</u> calculation of independence bonus

#### The Executive Board

- 1. <u>Takes note</u> of the report of the Administrator on eligibility for an independence bonus (DP/1995/46), including, <u>inter alia</u>, the interoffice memorandum of the United Nations Office of Legal Affairs;
- 2. <u>Takes account</u> that independence has been achieved by the following countries during the fifth programming cycle: Armenia, Azerbaijan, Bosnia and Herzegovina, Croatia, Eritrea <u>a</u>/, Georgia, Kazakstan, Kyrgyzstan, Palau, Republic of Moldova, Slovenia, Tajikistan, The former Yugoslav Republic of Macedonia, Turkmenistan, and Uzbekistan;
- 3. <u>Recalls</u> in this context General Assembly resolution 2688 (XXV), in particular paragraph 16 of the annex thereto; Governing Council decision 76/43, in particular paragraph (b) thereof, in which the Council established the independence bonus; and Governing Council decision 90/34, in which the Council established the framework for the fifth programming cycle;
- 4. Decides that the countries listed in the annex to the present decision are eligible for an independence bonus; and that such bonus be financed immediately from the resources of the fifth cycle, to the extent of the amounts set out in column (4) of the annex, provided that existing allocations, inter alia, for country and intercountry programmes are fully honoured;
- 5. <u>Further requests</u> the Administrator to release subsequently the remaining bonus amounts set out in column (5) of the annex to the present decision up to the levels that the balance of programmable resources at the end of the fifth cycle is able to accommodate them;
- 6. <u>Emphasizes</u> that the resources for this bonus shall be derived from those of the fifth cycle and charged to the reserve for unallocated resources initially established in paragraph 19 of Governing Council decision 90/34; and that the bonus amounts remaining unfunded at the end of the cycle will not be carried forward to the next programming period;
- 7. Requests the Administrator to report on the implementation of the present decision to the Executive Board at its third regular session 1996.

14 September 1995

a/ Designated least developed country in December 1994.

Calculation of independence bonus

# for countries granted recipient status during the fifth programming cycle (millions of dollars)

<u>Annex</u>

	(1)	(2)	(3)	(4)	(5)
New recipient	Decision	Fifth cycle IPF	•	Immediately available (paragraph 4 of decision <u>b</u> /)	Remaining balance (3)-(4) (paragraph 5 of decision)
Armenia	02/20	0 505	0.589	0 120	0.460
	92/29	0.595 1.448	0.589	0.130 0.172	0.460
Azerbaijan Kazakstan	92/29 92/29	2.608	0.717	0.172	0.545 0.661
	92/29	2.752	0.891	0.238	0.675
Kyrgyzstan Republic of Moldova	92/29	1.045	0.913	0.236	0.675
Turkmenistan	92/29	1.866	0.657	0.152	0.505
Uzbekistan	92/29	6.283	1.442	0.193	1.028
Bosnia and Herzegovina	93/3	0.600	0.590	0.414	0.460
Croatia	93/3	0.615	0.590	0.130	0.460
Georgia	93/3	0.525	0.579	0.131	0.453
Slovenia	93/3	0.444	0.567	0.122	0.444
Tajikistan	93/3	3.434	1.015	0.272	0.743
Eritrea	93/22	19.877	3.482	1.494	1.988
The former Yugoslav	,,,,,		3,132		2.700
Republic of Macedonia	93/22	0.456	0.568	0.123	0.446
Palau	<u>c</u> /	0.229	0.534	0.111	0.423
TOTAL			13.917	4.039	9.878

a/ Represents \$500,000 plus 15 per cent of the fifth cycle IPF.

 $<sup>\</sup>underline{b}$ / Represents \$100,000 plus 5 per cent of the fifth cycle IPF (column 2); for Eritrea, \$500,000 plus 5 per cent of the fifth cycle IPF.

 $<sup>\</sup>underline{c}/$  Granted recipient status prior to the fifth cycle; independence achieved October 1994.

#### 95/27. Procurement from developing countries

#### The Executive Board

- 1. <u>Takes note</u> of the report of the Administrator on procurement from developing countries (DP/1995/55), and of the measures taken and progress made by the United Nations system to increase procurement from developing countries and to expand the geographical distribution of contracts;
- 2. <u>Encourages</u> the Inter-Agency Procurement Services Office to continue to coordinate, through the Inter-Agency Procurement Working Group mechanism, efforts within the United Nations system to increase procurement from developing and underutilized major donor countries;
- 3. <u>Recognizes</u> that increased decentralization of procurement, <u>interalia</u>, under the national execution of programmes, has significantly contributed to increasing procurement from developing countries;
- 4. Requests the Economic and Social Council to encourage the organizations and agencies of the United Nations system to cooperate with the Inter-Agency Procurement Services Office in improving the accuracy and timeliness of data provided for the annual reporting on procurement to the Executive Board and the Economic and Social Council;
- 5. Requests the Administrator to streamline the reporting on procurement in order to ensure clear distinction between activities aimed at promoting procurement from developing countries and those from underutilized major donors in accordance with Governing Council decision 93/38 of 18 June 1993 (paragraph 7) and organize relevant statistical data accordingly.

14 September 1995

95/28. <u>UNDP: Revised budget estimates for the biennium 1994-1995</u>
and budget estimates for the biennium 1996-1997

The Executive Board

I.

1. <u>Takes note</u> of the revised budget estimates for 1994-1995 and the budget estimates for 1996-1997 (DP/1995/51 and DP/1995/51/Add.1), the report of the Advisory Committee on Administrative and Budgetary Questions (DP/1995/52), and the introductory statement made by the Administrator, as well as of the comments made thereon by the Executive Board;

II.

#### Revised budget estimates for the biennium 1994-1995

- 2. <u>Takes note</u> of the realignments and adjustments incorporated in the revised 1994-1995 budget estimates, including the fact that in accordance with paragraph 4 of Executive Board decision 94/29 of 10 October 1994 and paragraph 6 of decision 94/32 of 10 October 1994, the biennial budget estimates of the United Nations Office for Project Services are no longer included in the United Nations Development Programme biennial budget presentation;
- 3. <u>Endorses</u> the proposal to present the budget estimates for the Commonwealth of Independent States and Baltic States as an integral part of the overall budget estimates consistent with the presentation of budget estimates for regions in general and country offices in particular;
- 4. <u>Endorses</u> in respect of the Commonwealth of Independent States and Baltic States, the proposal to cover from savings in the revised 1994-1995 core budget the anticipated shortfall in extrabudgetary income generated from co-financing and cash contributions towards local office costs;
- 5. <u>Approves</u> the revised budget estimates in respect of the United Nations Volunteers programme;
- 6. Approves revised appropriations in the amount of \$574,392,700 gross, to be allocated from the resources indicated below to finance the 1994-1995 biennial budget, and resolves that the income estimates in the amount of \$36,700,000 shall be used to offset the gross appropriations, resulting in net appropriations of \$537,692,700, as indicated below:
- 7. <u>Authorizes</u> the Administrator to redeploy, within the approved appropriation for United Nations Development Programme core activities, resources between the appropriation lines for headquarters and country offices up to a maximum of 5 per cent of the appropriation to which resources are redeployed.

# United Nations Development Programme revised budget estimates for the biennium 1994-1995 for administrative services, programme support and development activities and the funds (Thousands of United States dollars)

:	APPROVES: TAKES NOTE OF:		
	Gross/net appropriations	Estimated extra- budgetary income	Total gross/net estimates
I. RESOURCES OF UNDP A. UNDP core activities a/			
Headquarters <u>b</u> /	148 568.5	31 951.7	180,520.2
Country offices	230 305.5	41 771.8	272.077.3
Gross UNDP core activities	378,874.0	73,723.5	452,597.5
Estimated income	36 700.0	0.0	36,700.0
Net UNDP core activities	342,174.0	73.723.5	415.897.5
B. Programme support and development activities			
Programme development activities	25 980.6	0.0	25,980.6
Support to the operational activities of the United Nations	93 157.3	0.0	93,157.3
Project/programme implementation services			
DSS	6 225.0	0.0	6,225.0
IAPSO	6 140.3	3 552.8	9,693.1
UNV	33 619.9	2 725.3	36,345.2
National execution	3 263.4	0.0	3.263.4
Total project/programme implementation services	49,248.6	6,278.1	55,526.7
Programme support <u>c</u> /	2 300.0	0.0	2,300.0
Total programme support and development activities	170,686.5	6,278.1	176,964.6
C. <u>Total resources of UNDP</u>			
Gross resources	549,560.5	80,001.6	629,562.1
Estimated income	36,700.0	0.0	36,700.0
Net resources	512,860.5	80,001.6	592,862,1
II. RESOURCES OF FUNDS			
A. UNCDF	10 651.9	0.0	10,651.9
B. UNRENRE and UNESTD	1 653.1	314.1	1,967.2
C. UNSO	6 614.8	3 736.5	10,351.3
D. UNIFEM	5 912.4	298.8	6,211,2
Total	24,832.2	4.349.4	29,181.6
III. TOTAL UNDP APPROPRIATIONS			
Gross appropriations	574,392.7	84,351.0	658,743.7
Estimated income	36,700.0	0.0	36,700.0
Net UNDP appropriations	537,692.7	84,351.0	622,043.7

a/ The Administrator is authorized to redeploy within the approved appropriation for UNDP core activities, resources between appropriation lines for headquarters and country offices up to a maximum of 5 per cent to which resources are redeployed in accordance with paragraph 7 of Executive Board decision 95/28.

b/ Extrabudgetary income represents income from external sources, exclusive of reimbursements from non-core units; these are included in the appropriation estimates of the non-core units.

c/ Represents UNDP contribution to CGIAR and UNDP-UNSO/UNEP partnership.

III

# Budget estimates for the biennium 1996-1997

- 8. <u>Notes</u> with concern the decline in the core resources of the United Nations Development Programme, and again calls upon Governments to increase their voluntary contributions to the Programme on a predictable, continuous and assured basis;
- 9. Requests the Administrator to continue to bear in mind the overall context and strategy in which the budget estimates for the 1996-1997 biennium should be viewed, in particular the resolutions and decisions adopted by the General Assembly and the Economic and Social Council relating to operational activities and Executive Board decisions 94/14, 95/22, and 95/23, and the need to give priority to the least developed countries and the low-income countries, particularly in Africa;

# A. Budget estimates for core activities

- 10. Appreciates the proposal of the Administrator to continue a restrictive budget policy and to implement volume reductions with the aim of maximizing the resources that are available for programme and programme support activities, and, in this connection, emphasizes the importance of:
- (a) Safeguarding accountability and ensuring that the delivery of the Programme is not negatively affected;
- (b) The policy to reduce a larger percentage of headquarters than field posts and using functional analyses and consistent and transparent criteria to contribute to an effective process of rationalization;
- (c) Placing capacities and functions in optimal location through decentralization and out-sourcing;
- (d) Maximizing benefits through improved management of communications and information;
- 11. Requests the Administrator, in the context of the revised budget estimates for the 1996-1997 biennium, for an assessment of the impact of the present budget decision on the organizational capacity of the United Nations Development Programme, in particular the adequacy of human resources both at headquarters and country level, taking into account the comparative advantage of the Programme and decision 95/23;
- 12. <u>Requests</u> the Administrator to keep the Executive Board informed on progress made in clustering and networking, as described in paragraph 76 (a) of document DP/1995/51, as well as on steps being taken to promote common services with other United Nations agencies at the country level;

- 13. Takes note of the proposal by the Administrator to reserve five posts for subsequent allocation by him and the additional information provided by him thereon and the assurance that they will be dedicated to meeting the organizational objectives of the United Nations Development Programme, ensuring more organization-wide approaches, including improved communications among the Regional Bureaux, and servicing the country-office network;
- 14. Requests in this connection the Administrator to inform the Executive Board through the Advisory Committee on Administrative and Budgetary Questions on the final allocations of the posts as soon as possible, and no later than the second regular session 1996 of the Executive Board;
- 15. Emphasizes the need for enhancing the management of the human resources of the United Nations Development Programme, including, inter alia, improved training, continued recruitment of new qualified staff, including at the junior level, transition and out-placement;
- 16. Approves the proposals of the Administrator contained in paragraphs 151-157 of document DP/1995/51 relating to separations and transitional measures through a one-time charge against the balance of general resources;
- 17. Requests the Administrator to report on the use and status of these reserves in the context of future biennial budget presentations;
- 18. Requests the Administrator, in accordance with Executive Board decision 95/23 concerning the successor programming arrangements, including the new resource allocation system, to ensure that there is adequate flexibility in staff postings to implement this system effectively, and to provide information to the Board on criteria guiding the staffing of country offices;
- 19. Takes note with concern of the proliferation of units reporting directly to the Administrator and invites the Administrator to review the organizational structure of the United Nations Development Programme and inform the Executive Board of the outcome of this review;
- 20. Takes note of the special adjustment accorded to the Africa region in line with the special initiatives taken by the Secretary-General in the context of the United Nations New Agenda for the Development of Africa in the 1990s, and that this adjustment does not result in additional staff reductions in other regions;
- 21. Approves in this connection the reinstatement of the level of the second Deputy Director post in the Regional Bureau for Africa from the D-1 to the D-2 level;
- 22. <u>Takes</u> note of the Administrator's decision to rename the Regional Directorate for Europe and the Commonwealth of Independent States the Regional Bureau for Europe and the Commonwealth of Independent States;
- 23. Approves the proposals of the Administrator contained in paragraphs 113 to 116 of document DP/1995/51 to provide the United Nations Development Programme with the minimal additional capacity to ensure effective operations

and to carry out its coordinating role for United Nations operational activities in the Europe and the Commonwealth of Independent States region;

- 24. <u>Takes note</u> with appreciation of the progress made in the implementation of the regional service centre concept in the Asia and the Pacific region and the Africa region, including the general set-up, the level of coverage, the cost estimates, and the sources of financing;
- 25. <u>Requests</u> the Administrator, in light of the increase in non-core resources, to analyze the impact on the quality of the programme activities of the United Nations Development Programme, the relationship between core and non-core resources, and review the costs, including staff costs, involved in providing operational and administrative support to non-core activities;
- 26. <u>Endorses</u> the proposal not to undertake staff reductions in the Division for Audit and Management Review;
  - 27. Stresses the need to maintain an adequate provision for translation;
- 28. <u>Calls on</u> the Administrator to keep the Executive Board informed on deliberations with regard to the reimbursement to the United Nations for services rendered by the United Nations to the Programme;
- 29. <u>Decides</u> to maintain, in line with the provisions of the standard basic agreements between host Governments and the United Nations Development Programme, the arrangement whereby host Governments contribute towards the costs of country offices;
- 30. Strongly urges all programme countries, especially those who have made no or relatively modest contributions towards their obligation for reimbursement of the costs of country offices, to increase their contributions with a view to meeting their full commitments;
- 31. <u>Decides</u> to review the principles and criteria for determining the amounts to be reimbursed by host Governments as contributions towards the cost of country offices at the third regular session 1996;

#### B. Budget estimates for programme support and development activities

- 32. <u>Takes note</u> of the budget proposals relating to programme support and development activities;
- 33. <u>Takes note further</u> of paragraph 38 of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/1995/52) on the Office of United Nations Support Services;
- 34. Takes note of the explanations given by the Administrator on the functions of the Office of United Nations Systems Support and Services, and in particular the information that the majority of functions in the office are related to United Nations Development Programme activities in providing support and a focal point for the resident coordinator system and that they will be responding to Executive Board decision 95/23;

- 35. Approves on a provisional basis the proposal relating to the Office of United Nations Systems Support and Services as contained in paragraphs 164-166 of document DP/1995/51;
- 36. Requests the Administrator to inform the Executive Board further, through the Advisory Committee on Administrative and Budgetary Questions, on the specific functions of the envisaged new posts in the Office of United Nations System Support and Services at its second regular session 1996 in order to enable the Board to review this issue;
- 37. <u>Further requests</u> in this connection the Administrator to report on the assistance rendered to the Secretary-General in ensuring system-wide coordination and policy coherence, taking into account relevant discussions by Member States during the fiftieth General Assembly;
- 38. <u>Supports</u> in this connection the amalgamation of the Humanitarian Programme and of security-related functions with the Office of United Nations System Support and Services while maintaining their financing from the budget for core activities, with the aim of maximizing the effectiveness of the support being provided to the resident coordinator function;
- 39. <u>Requests</u> the Administrator to review in the context of future biennial budget presentations the estimated workload related to support to the operational activities of the United Nations;
- 40. <u>Takes note</u> of the Administrator's intention to provide a comprehensive review of the programme development activities in the field and developments support services in the context of the 1998-1999 budget proposals;
- 41. Takes note of the downsizing proposed by the Administrator in respect of the Inter-Agency Procurement Services Office and the intention to increase the level of self-financing activities of the Office and also takes note of the revised grade structure of the Office;
- 42. Approves in this connection and on a provisional basis subject to the outcome of its review during the first annual session 1996 of the procurement services being provided by the Inter-Agency Procurement Services Office, the upgrading of the post of Director to the D-2 level and the transfer of the source of financing thereof to the extrabudgetary funds generated through the procurement services provided by the Office;
- 43. Takes note of the cost-savings that will occur as a result of decision 95/2 on the relocation of the United Nations Volunteers headquarters to Bonn, and urges the Administrator, in light of these savings, to increase programme activities involving the United Nations Volunteers;
- 44. Also takes note of the volume reduction proposal as a result of the overall streamlining of the United Nations Volunteers;
- 45. Requests the Administrator to review the staffing formula for adding supplementary United Nations Volunteers headquarters staff, and to report on this in the context of the next biennial budget (1998-1999);

#### C. Budget estimates for Funds

- 46. Approves the Administrator's budget and staffing proposals relating to the United Nations Capital Development Fund, the United Nations Development Fund for Women, and the United Nations Fund for Science and Technology for Development/ United Nations Revolving Fund for Natural Resources Exploration and the Office to Combat Desertification;
- 47. Requests the Administrator to submit a report to the Executive Board on steps taken to integrate the work of the Office to Combat Desertification into the core programme of the United Nations Development Programme in the light of Governing Council decision 93/33, and on steps taken to reflect this integration in the 1998-1999 biennial budget proposals for Programme resources;

#### D. Other items

- 48. Takes note of the report of the Administrator on the budgetary aspect, including staffing levels, of the role of the United Nations Development Programme as an implementing agent for the Global Environment Facility and the Montreal Protocol, in particular the self-financing nature of this involvement;
- 49. <u>Takes note</u> of the report of the Administrator on the pilot arrangements relating to reclassifications as contained in document DP/1995/51/Add.1 and as requested in paragraph 30 of Governing Council decision 93/35;
- 50. Requests the Administrator to provide a detailed report on this issue in the context of the revised budget presentation for the biennium 1996-1997;
- 51. Encourages the Administrator, in view of the number of separate reports, reviews and information requested by the Executive Board and in recognition of the possible implications on the capacity for the planning and management of the actual implementation of the 1996-1997 budget strategy, to consolidate and incorporate reporting requirements in the regular reports that deal with financial and budgetary matters.
- 52. Approves appropriations in the amount of \$576,807,100 gross, to be allocated from the resources indicated below to finance the 1996-1997 biennial budget, and resolves that the income estimates in an amount of \$38,000,000, shall be used to offset the gross appropriations, resulting in net appropriations of \$538,807,100, as indicated below:
- 53. <u>Authorizes</u> the Administrator to redeploy, within the approved appropriation for United Nations Development Programme core activities, resources between the appropriation lines for headquarters and country offices up to a maximum of 5 per cent of the appropriation to which resources are redeployed.

United Nations Development Programme budget estimates for the biennium 1996-1997 for administrative services, programme support and development activities and the funds (Thousands of United States dollars)

(Thousands of	United States dollars)			
	APPROVES:	TAKES NO	TAKES NOTE OF:	
	Gross/net appropriations	Estimated extra- budgetary income	Total gross/net estimates	
I. RESOURCES OF UNDP A. UNDP core activities a/				
A. <u>UNDP core activities</u> <u>a</u> /  Headquarters <u>b</u> /	142 247.6	36 479.4	178,727.0	
Country offices	233 723.0	45 267.5	278,990.5	
Gross UNDP core activities	375,970.6	81,746.9	457,717.5	
Estimated income	38 000.0	0.0	38,000.0	
Net UNDP core activities	337,970.6	81,746.9	419,717.5	
B. Programme support and development activities				
Programme development activities	30 512.5	0.0	30,512.5	
Support to the operational activities of the United Nations	96 986.7	0.0	96,986.7	
Project/programme implementation services				
DSS	7 223.4	0.0	7,223.4	
IAPSO	4 562.6	3 911.4	8,474.0	
UNV	32 769.5	2 999.7	35,769.2	
National execution	3 832.3	0.0	3,832.3	
Total project/programme implementation services	48,387.8	6,911.1	55,298.9	
Programme support <u>c</u> /	2 300.0	0.0	2,300.0	
Total programme support and development activities	178.187.0	6,911.1	185,098.1	
C. <u>Total resources of UNDP</u>			<del>.</del> .	
Gross resources	554,157.6	88,658.0	642,815.6	
Estimated income	38,000.0	0.0	38,000.0	
Net resources	516,157.6	88,658.0	604,815.6	
II. RESOURCES OF FUNDS				
A. UNCDF	9 060.6	0.0	9,060.6	
B. UNRFNRE and UNFSTD	1 130.1	324.8	1,454.9	
C. UNSO	7 242.0	1 207.3	8,449.3	
D. UNIFEM	5 216.8	310.1	5,526.9	
Total	22,649.5	1,842.2	24,491.7	
III. TOTAL UNDP APPROPRIATIONS				
Gross appropriations	576,807.1	90,500.2	667,307.3	
Estimated income	38,000.0	0.0	38,000.0	
Net UNDP appropriations	538,807.1	90,500.2	629,307.3	

a/ The Administrator is authorized to redeploy within the approved appropriation for UNDP core activities, resources between appropriation lines for headquarters and country offices up to a maximum of 5 per cent to which resources are redeployed in accordance with paragraph 53 of Executive Board decision 95/28.

b/ Extrabudgetary income represents income from external sources, exclusive of reimbursements from non-core units; these are included in the appropriation estimates of the non-core units.

c/ Represents UNDP contribution to CGIAR and UNDP-UNSO/UNEP partnership.

# 95/29. UNDP: Annual review of the financial situation 1994

#### The Executive Board

- 1. Takes note of the report of the Administrator (DP/1995/50 and Add.1-3;
- 2. <u>Notes</u> with concern the projected decline in the balance of United Nations Development Programme general resources in 1996 and again calls upon Governments to increase their voluntary contributions to the Programme on a predictable, continuous and assured basis;
- 3. <u>Notes</u> with appreciation the continued growth of national execution in the delivery of the programme;
- 4. Notes with concern the continued overcommitment and overexpenditure in the Reserve for Field Accommodation and requests that an update on the progress of the three-year plan on the utilization of the Reserve, as contained in document DP/1995/10/Add.1, be presented to the Executive Board at its third regular session 1996, and requests the Board of Auditors to keep this matter under close scrutiny;
- 5. Requests the United Nations Development Programme to keep under constant review its balance of general resources to avoid any excessive balance at the expense of a higher programme implementation rate;
- 6. Requests the Administrator to submit to the Board at its third regular session 1996 an up-to-date analysis of the risk situation of the operational reserve;
- 7. Approves the changes to the Financial Regulations proposed by the Administrator:
- 8. Takes note of the summary of significant observations of the external auditors of the executing agencies on their 1993 accounts relating to expenditures funded by the United Nations Development Programme, as well as the audit accounts and audit reports of the executing agencies as at 31 December 1993 relating to funds allocated to them by the Programme as contained in documents DP/1995/53 and Add.1;
- 9. <u>Decides</u> that in the future only significant observations of the external auditors of executing agencies on expenditures funded by the United Nations Development Programme should be included as part of the annual review of the financial situation and should be submitted to the Executive Board at its third regular session, or earlier, if such observations warrant it.

# 95/30. Harmonization of budget presentations

#### The Executive Board

- 1. <u>Requests</u> the Administrator of the United Nations Development Programme and the Executive Director of the United Nations Population Fund to provide the Board with draft appropriation decisions on the budgets prior to the Board's discussions on the budget;
- 2. Takes note of the continuous commitment of the Administrator and of the Executive Director to contribute to the harmonization of budget presentations in response to Board decision 94/30 of October 1994;
- 3. Requests the Administrator and the Executive Director to accelerate their efforts to contribute to the harmonization of budget presentation and to provide the following information to the Executive Board:
  - (a) At the second regular session 1996:

Oral progress report, including an identification of common features in the budgets of the United Nations Development Programme, the United Nations Population Fund and the United Nations Children's Fund, and an explanation of the areas that are not common in the budgets;

(b) At the annual session 1996:

Oral progress report on steps needed for further harmonization which, together with an account of the debate held on the issue during the annual session of the Board, will be reported on to the Economic and Social Council at its substantive session 1996.

(c) At the third regular session 1996:

Submission of initial proposals for action by the Executive Board, through the Advisory Committee on Administrative and Budgetary Questions;

4. Also requests the Administrator and the Executive Director to ensure that the proposals for harmonization and budget presentation further promote the provision of user-friendly and transparent budget documents and preparation procedures.

# 95/31. UNOPS: Revised budget estimates for the biennium 1994-1995 and budget estimates for the biennium 1996-1997

#### The Executive Board

- 1. <u>Takes note</u> of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/1995/45);
- 2. <u>Takes note</u> of the report of the Executive Director on the revised budget estimates for the biennium 1994-1995 and budget estimates for the biennium 1996-1997 (DP/1995/60);
- 3. <u>Approves</u> the establishment <u>ex post facto</u> of three additional General Service posts, bringing the total to 244 established posts;
- 4. Requests that the Executive Director perform, in accordance with paragraph 18 of document DP/1995/60, a comprehensive review of existing posts to determine which posts are to be maintained or reallocated, and submit a report to the Executive Board in early 1996;
- 5. Approves the revised budget estimates for the 1994-1995 biennium in the amount of \$58,439,000;
- 6. <u>Approves</u> the budget estimates of the Executive Director for the 1996-1997 biennium in the amount of \$61,428,900;
- 7. Notes that the United Nations Development Programme and the United Nations Office for Project Services are currently reviewing the nature of and conditions under which central administrative services are made available to the United Nations Office for Project Services by the United Nations Development Programme, concurs with the views expressed by the Advisory Committee on Budgetary Questions in paragraph 13 of its report (DP/1995/45), and instructs the Executive Director to report on arrangements concluded for the provision of such services during the 1996-1997 biennium in early 1996;
- 8. <u>Takes note</u> of the financial management model developed by the United Nations Office for Project Services for purposes of establishing and monitoring its administrative budget, and requests the Executive Director to report, through the Management Coordination Committee, any significant changes in income projections;
- 9. <u>Decides</u> to consider the issue of the future direction of the United Nations Office for Project Services at its second regular session 1996.

95/32. <u>Matters relating to the accountability and responsibility and external evaluation of the United Nations Development Fund for Women</u>

I.

#### Accountability and responsibility

#### The Executive Board

- 1. <u>Welcomes</u> the efforts made to improve the financial situation of the United Nations Development Fund for Women;
- 2. Takes note of the statements made in the Board in response to the information received from the Administrator on responsibility and accountability issues related to the United Nations Development Fund for Women and the United Nations Development Programme;
- 3. Requests the Administrator to present, at its second regular session 1996, a comprehensive report on United Nations Development Programme policies and practices with respect to the accountability of staff in the management and use of programme and administrative resources, including additional measures taken to strengthen accountability and responsibility;
- 4. Also requests the Administrator to include proposals for appropriate regular reporting to the Board on the application of these policies and practices;

II.

#### <u>Independent external evaluation</u>

#### The Executive Board

1. <u>Decides</u> that the external evaluation of the United Nations Development Fund for Women shall be based on the terms of reference contained in the annex to the present decision and that the report of the independent evaluator shall be submitted directly to the Board for consideration at its second regular session 1996;

- 2. <u>Decides</u> that the Administrator, in close collaboration with the United Nations Office for Project Services, as appropriate, shall select consultants on a competitive basis to carry out the evaluation while keeping the Board informed of the selection process.
- 3. <u>Also decides</u> that the United Nations Development Programme should establish a trust fund for the financing of the evaluation of the United Nations Development Fund for Women;
- 4. <u>Urges</u> all members of the United Nations Development Programme to make contributions to the cost of the evaluation, and welcomes the pledges already made by a number of Member States;

#### Annex

# EXTERNAL EVALUATION OF UNIFEM: TERMS OF REFERENCE

1. In its decision 95/10 of 7 April 1995, the Executive Board called for an external evaluation of UNIFEM (decision 95/10). At an informal meeting held during its annual session 1995, draft terms of reference for the external evaluation of UNIFEM were made available, and the Board requested that further information on the external evaluation be submitted at the third regular session 1995. In accordance with that request, the proposed scope of the evaluation, methodology, composition of the evaluation team, a timetable are provided below.

#### A. Background

- 2. Paragraph 9 of the annex to General Assembly resolution 39/125 states that "The resources of the Fund shall be used mainly within two priority areas: first, to serve as a catalyst, with the goal of ensuring the appropriate involvement of women in mainstream development activities, as often as possible at the pre-investment stages; secondly, to support innovative and experimental activities benefiting women in line with national and regional priorities". Through this mandate, the UNIFEM thrust is:
- (a) To advocate for women's concerns and to catalyse other agencies in the United Nations system, development organizations and Governments to address these concerns; and
- (b) To support innovative activities, with women's full participation, and, by demonstrating their effectiveness, to attract mainstream agencies to adopt and integrate them in their development programmes.
- 3. During its second regular session 1995, the Executive Board of UNDP and UNFPA was informed of the financial situation facing UNIFEM. As a result of the ensuing deliberations, the Board, in its decision 95/10, decided to consider the terms of reference and means of financing for an external evaluation of UNIFEM. Given the primary emphasis of both the internal and external audits on the financial situation, it is proposed that the external evaluation focus on programmes, impact and future directions of the Fund. Consequently, the review would cover programmes and project initiatives; the advocacy role of UNIFEM and its impact; and management policies and systems. In addition, the evaluation would, wherever deemed appropriate, also appraise financial aspects and issues as related to programme management and implementation. Field staff as well as key partners and beneficiaries would be consulted in addition to headquarters staff.

#### B. Objectives

- 4. Taking into account relevant Resolutions and decisions made by the General Assembly, the Economic and Social Council, the Executive Board and the Consultative Committee, it is proposed that the evaluation undertake the following:
- (a) Assess and identify the overall past and present achievements, efficiency, impact and sustainability of programme activities at headquarters and in the field in fulfilling the Fund's mandate;

- (b) Assess institutional capacity and structure of the Fund <u>vis-à-vis</u> resource utilization, programme delivery, management and control at the headquarters and field levels;
- (c) Assess the effectiveness of the Fund's work with its collaborators both in the field and at headquarters;
- (d) Make concrete recommendations based on the findings of the evaluation, past experience and in light of global strategies for action agreed at the Fourth World Conference on Women on UNIFEM future strategies, programmes, structure and operational tools in the interests of effectiveness, development impact, sustainability and accountability.

#### C. Scope of the evaluation

- 5. It is proposed that the evaluation focus on programming aspects and issues. In light of recent changes in UNIFEM policies and systems for management and financial control, attention should also be given to the adequacy of these changes as related to programme management, implementation and monitoring.
- 6. The areas of concern will therefore include: (a) programme strategies; (b) programme and project performance; (c) advocacy; and (d) management, finance and administration. Specific issues to be addressed under each of these categories are as follows:

#### 1. Programme strategies

- 7. The key issue areas for the assessment of programme strategies are:
- (a) Extent to which UNIFEM strategies succeed in fulfilling the Fund's mandate and in meeting the needs and interests of women in developing countries;
- (b) Ability of UNIFEM to incorporate in its strategies crucial issues confronting women;
- (c) Balance between resources available to UNIFEM (including financial, technical expertise and management) and the scale of its activities.

#### 2. Programme performance

- 8. Given the scope of UNIFEM work, particularly in terms of meeting women's practical and strategic needs and in terms of empowering women, the key issue areas for assessment of programme performance are:
- (a) Quality of programme and project design and implementation, including monitoring and financial control mechanisms, constraints, and technical backstopping;
- (b) Extent and effectiveness of UNIFEM efforts to move from a project to a programme approach;
- (c) Extent to which UNIFEM support to women's groups, networks and coalitions have strengthened the capacity of these groups to contribute to women's empowerment and gender-sensitive development;

- (d) Extent to which UNIFEM collaboration with other United Nations agencies has strengthened the ability of both to work towards women's empowerment;
- (e) Capacity of the non-governmental organizations implementing UNIFEM programmes to comply with reporting requirements;
- (f) Effectiveness of initiatives aimed at mainstreaming gender concerns, particularly those meant to bring about gender-sensitive development planning;
- (g) Sustainability of UNIFEM interventions in the context of constraints and problems that particularly affect women in developing countries and women living in poverty and in different cultural environments;
- (h) Availability of technical and sectoral expertise in terms of programme development and implementation.

#### 3. Advocacy

- 9. Given the UNIFEM mandate to advocate for the participation of women in development at global, regional and national levels, the key issue areas for assessment are:
- (a) Extent to which UNIFEM has been able to utilize its experiences to advocate for increased integration of gender issues within the United Nations system agencies and in other development organizations; as well as at international conferences;
- (b) Impact of the brokering role of UNIFEM in terms of assisting women's groups to influence national policies and programmes;
- (c) Catalytic impact of advocacy for women's and gender issues in the context of resource limitations and time constraints;
- (d) Adequacy of advocacy tools used, including impact of documentation and dissemination of experiences in working with women.

### 4. Management, finance and administration

- 10. The key issue areas for the assessment of management, finance and administration are:
- (a) Effectiveness of procedures and adequacy of staff skills and training for reporting, control, financial and administrative systems for programme management;
- (b) UNIFEM organizational structure <u>vis-à-vis</u> clear and direct lines of authority, responsibility, communication, and accountability among staff.

#### D. Methodology

11. It is proposed that the evaluation of UNIFEM take place in three phases. The first phase will focus on analysis of key documents and preliminary meetings, with site visits and interviews to take place in the second phase. The third phase will entail a final round of interviews with

headquarters staff and finalization of the evaluation report. Where appropriate, the team leader will consult with members of the Executive Board of UNDP and UNFPA.

#### Phase 1: New York

- 12. The first phase will consist of the following:
- (a) <u>Introductory meetings</u>. Briefing on UNIFEM organizational matters, including historical overview, mandate and mission; overview of operational matters, including management and administration; programme development and management systems. These meetings will include key UNDP senior management staff;
- (b) <u>Document review</u>. Review of key documents, including policy, programme and project-related documents, an overview of programmes and project activities by region, documents concerning management, administration, control and staff skills, key evaluations and publications that demonstrate UNIFEM experience in working with women; Platform of Action from the Fourth World Conference on Women; and any other relevant documents;
- (c) <u>Sample identification</u>. Criteria for selection of sample to be developed after review of documents; countries/projects to be visited, including key people to be interviewed and questionnaire administered to others that cannot be visited; programme sample representing range of key sectors in which UNIFEM works, including advocacy initiatives; management sample, including policies and systems;
- (d) <u>Interviews</u>. Initial round of interviews with select number of staff at various levels in the organization, both individually and in groups, as appropriate.

#### Phase 2: Field

13. The second phase will consist of the following:

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- (a) <u>Site visits</u>. For countries to be determined during phase 1. Visit actual project sites to meet participants as well as staff from implementing agencies. Interview sample to include UNIFEM advisors and staff from collaborating agencies, including UNDP/other United Nations agencies, national ministries, non-governmental organizations and bilateral programmes;
  - (b) Report to be drafted, and checked for factual accuracy.

# Phase 3: New York

- 14. The third phase will consist of:
- (a) Interviews with staff from UNIFEM and UNDP, the United Nations Population Fund, the United Nations Children's Fund and any other agencies in New York;
  - (b) Finalization and submission of report directly to the Executive Board.

#### E. Outputs

15. In preparing the report, the evaluation team should be guided by the objectives as outlined in paragraph 4 of the present terms of reference. The report should include assessments of UNIFEM achievements and activities together with specific operational recommendations with a view to enabling the Executive Board to make future decisions within its mandate on necessary changes in UNIFEM strategies, programmes, structure, operational tools and/or financial systems.

### F. Composition of the evaluation team

16. The evaluation team should be well acquainted with gender issues, including development economics and the economic and political empowerment of women. The team should be familiar with development agencies, including their managerial and financial aspects, and have knowledge of the United Nations system. The team will also need skills in evaluation methodology and organizational development. It would be strongly preferable for the evaluation team to be composed of members from donor and recipient countries. The gender composition of the team will be important.

#### G. <u>Timetable</u>

- 17. In order to ensure that UNIFEM is able to act on the critical recommendations emanating from the Fourth World Conference on Women, it is proposed that the external evaluation should commence as soon as possible and no later than 15 November 1995. By this date, it will be possible to complete preparatory work and establish the management process for the evaluation. Given the expected duration of the evaluation, it is anticipated that the final report of the external evaluation will be available by the end of February 1996.
- 18. Given the timing of the evaluation, the consultants will have access to all key documentation arising from the Fourth World Conference on Women so that these can be borne in mind throughout the evaluation, and especially when making recommendations for the future of UNIFEM.
- 19. The following implementation timetable is proposed:

#### New York:

Phase 1: Briefing, review of documents 2 weeks interviews with key staff 1 week

# Field:

Phase 2: Interviews with beneficiaries and 6 weeks partners, and UNIFEM regional programme advisors

#### New York:

Phase 3: Remainder of interviews with 2 weeks staff and finalization of report

# 95/33. <u>Impact and coordination efforts following the series</u> of hurricanes affecting the Caribbean

### The Executive Board

- 1. <u>Distressed by</u> the destruction caused by hurricanes in the Caribbean region during the present hurricane season;
- 2. <u>Conveys</u> its sympathy and condolences to the Government and people of the affected countries for the loss of life and severe damage and expresses the hope for a speedy and successful reconstruction;
- 3. Acknowledges the fragile ecosystems of small island countries and their particular vulnerability to natural disasters, and underscores the need to continue United Nations Development Programme support to disaster response, management and early warning systems;
- 4. Acknowledges the coordinating role being played by the resident representatives in the region;
- 5. Requests the Administrator to continue to support the effective coordination of response measures and contribute to the mobilization of resources for the response effort as far as possible, bearing in mind the special situation of countries in the Caribbean.

15 September 1995

# 95/34. <u>UNFPA: Technical support services arrangements</u>

# The Executive Board

- 1. Takes note of the report of the Executive Director as contained in document DP/1995/40;
- 2. Also takes note of the proposals contained therein and welcomes the plan of the Executive Director to strengthen the technical support services (TSS) arrangements, and in particular the country support teams;
- 3. <u>Requests</u> the Executive Director to enhance the contribution of the TSS arrangements towards national capacity-building;
- 4. Also notes with concern the heavy workloads of some staff of the country support teams, and requests the Executive Director to monitor carefully the adequacy of the arrangements proposed, especially in relation to Africa, and consider further the probable need to reassign TSS specialists posts to country support teams;
- 5. <u>Stresses</u> the need to ensure that the country support teams have staff with the skills and experience to contribute effectively to national efforts to attain those goals of the Programme of Action of the International

Conference on Population and Development, for which the United Nations Population Fund has responsibility, especially in relation to reproductive health;

- 6. Requests the Executive Director to report annually to the Executive Board, starting at the third regular session 1997, on the implementation and monitoring of the technical support services arrangements;
- 7. <u>Further requests</u> the Executive Director to include in its report to the Executive Board in 1997:
- (a) Details of progress made in implementing the technical support services arrangements with regard to the proposed change of coordinator posts to specialists posts at the United Nations and its regional commissions and at World Health Organization regional offices, as contained in paragraph 60 of document DP/1995/40;
- (b) An assessment of the appropriateness and effectiveness of the specialists posts, and details of measures taken to strengthen the teamwork between TSS specialists and country support teams and to strengthen the advocacy function of TSS specialists;
- 8. <u>Authorizes</u> the Executive Director to commit an amount of \$107 million over the four-year period 1996-1999 to implement the TSS arrangements.

15 September 1995

#### 95/35. UNFPA: Financial, budgetary and administrative matters

#### The Executive Board

- 1. Takes note of the biennial budget estimates for the administrative and programme support services for the biennium 1996-1997 (DP/1995/42), the 1994 annual financial review (DP/1995/41) and the report of the Advisory Committee on Administrative and Budgetary Questions (DP/1995/43), as well as of the comments made thereon by the Executive Board;
- 2. <u>Notes</u> that the Executive Director's proposals contained in document DP/1995/42 are supportive of the programme priorities and future directions of the United Nations Population Fund in light of the International Conference on Population and Development, as endorsed in decision 95/15, and with the work plan for 1996-1999 as approved in decision 95/16, while stressing the need to continue to ensure that priority is given to meeting the needs of Africa;
- 3. <u>Takes note</u> of the concerns expressed in paragraphs 4-6 of the report of the Advisory Committee on Administrative and Budgetary Questions with respect to the accuracy of the income projections and, in this connection, requests the Executive Director to keep them under continuous review;

- 4. Requests the Executive Director to continue to make further efforts to minimize administrative expenditure, particularly at headquarters, and:
- (a) To report to the Board at its first regular session 1996 on possible measures to increase the total volume reduction in expenditure at headquarters and Geneva from 1.2 per cent to 2.0 per cent;
- (b) To report to the Board on the steps taken to reduce administrative expenditure in the event that projected levels of income are not realized;
- 5. <u>Stresses</u> in this connection that, before presenting proposals for new posts in future biennia, the United Nations Population Fund should make every effort to adapt to changing circumstances by reallocating existing posts, bearing in mind the importance of priority countries;
- 6. Requests the Executive Director to ensure that clear information concerning the costs of the United Nations Population Fund staff of the regional country support teams is made available to the Board at the same time as the presentation of future administrative and programme support services budgets;
- 7. Requests further the Executive Director to report to the Board at its second regular session of 1996 on the effectiveness of its publications programme in accordance with paragraph 31 of the report of the Advisory Committee on Administrative and Budgetary Questions, taking into account the need for publications to be available in a range of languages;
- 8. Requests also the Executive Director to conduct an evaluation of training activities of the United Nations Population Fund and to report thereon to the Executive Board, through the Advisory Committee on Administrative and Budgetary Questions, no later than 1997;
- 9. Approves the appropriations in the amount of \$137,346,000 gross to be allocated from the resources indicated below to finance the 1996-1997 biennial budget for administrative and programme support services, subject to the observations contained in paragraphs 3 and 4 above, and agrees that the overhead credits available to the Fund in the estimated amount of \$9,000,000 and the miscellaneous income from trust funds for support services in the amount of \$1,000,000 shall be used to offset the gross appropriations, resulting in net appropriations of \$127,346,000 indicated below:

#### 1996-1997 biennial budget

<u>Programme</u> An	propriations
Executive direction and management Administration and information and external relations services Programme planning, appraisal and monitoring Field programme support	4,262,000 36,287,000 29,382,400 67,414,600
Total gross appropriations	137,346,000
Less: Estimated credits and income	10,000,000
Total net appropriations	127,346,000

10. <u>Authorizes</u> the Executive Director to transfer credits between the programmes outlined in paragraph 9 above, within reasonable limits, with the concurrence of the Advisory Committee on Administrative and Budgetary Questions for the 1996-1997 biennium;

#### 11. Approves:

- (a) The reinstatement of the level of the post of Chief of the Division of Arab States and Europe to the D-2 level;
- (b) The reclassification of the post of the Associate Planning Officer in the Programme and Coordination Division from the P-2 to the P-3 level;
- (c) The establishment of new country offices in Albania, Romania and Uzbekistan:
- (d) The creation of six Country Director posts, one each in Albania, Benin, El Salvador, Romania, South Africa and Uzbekistan;
- (e) The establishment of two International Programme Officers at the P-4 level-one in Bolivia and one in Madagascar.
- (f) The establishment of 74 new local posts at the country level (including 18 in new offices in Albania, Romania, South Africa and Uzbekistan), consisting of 17 National Programme Officer posts (9 in Africa; 3 in Arab States and Europe, including 1 in the West Bank and Gaza; 4 in Asia and the Pacific; and 1 in Latin America and the Caribbean), and 57 General Service posts (34 in Africa, 9 in Asia and the Pacific, 6 in Latin America and the Caribbean and 8 in Arab States and Europe) on the understanding that these posts will only be filled to the extent that income of the United Nations Population Fund is able to support them;
- (g) The upgrading of six Country Director positions to the D-1 level subject to the following criteria:
- (i) All D-1 level posts will be in countries which either have one of the 30 largest country programmes or in countries where exceptional circumstances justify a D-1 level appointment;
- (ii) Account will be taken of the number of staff members in the office, the degree of national execution, the complexity of the population programme in specific countries and the need to be consistent with paragraphs 38 and 39 of General Assembly resolution 47/199 of 22 December 1992;
- 12. <u>Decides</u> that as a matter of policy the number of Country Directors at the D1 level shall not exceed in future, 25 per cent of the total number of Country Directors;
  - 13. Endorses the opening of a country office in South Africa.

#### 95/36. UNFPA: Global contraceptive commodity programme

# The Executive Board

- 1. Recalls paragraph 7.25 of the ICPD Programme of Action and the decision of the Executive Board 95/21 requesting a proposal for the continuation of the Global Initiative on Contraceptive Requirements and Logistics Management Needs:
- 2. <u>Takes note</u> of the report contained in document DP/1995/62, entitled "Global Initiative on Contraceptive Requirements and Logistics Management Needs in Developing Countries in the 1990s", as well as the comments of the delegations;
- 3. <u>Emphasizes</u> that contraceptive commodity procurement and logistics activities in the United Nations Population Fund should be undertaken as an integral component of the overall work of the Fund in strengthening reproductive health programmes, including family planning and sexual health, and that these activities should be monitored carefully to ensure that they adhere to technical standards of safety and quality;
- 4. <u>Further notes</u> that a strengthened role for the United Nations Population Fund in contraceptive commodity procurement and logistics in the short and medium-term should support the objective of building national self-reliance in the longer term, including financial and technical capacity for local production where feasible, and urges the Executive Director to take additional steps towards this objective in the context of United Nations Population Fund country programmes;
- 5. Agrees in principle, subject to paragraph 6, to the establishment of a global contraceptive commodity programme to be managed by the United Nations Population Fund, whose objectives would be to anticipate demands and facilitate a prompt response in order to avert critical disruptions to contraceptive supplies; to achieve economies of scale and lower costs to recipient countries for contraceptive supplies; to ensure the quality of contraceptives provided by the United Nations Population Fund; and to build national capacity to manage and finance contraceptive procurement and logistics on a self-reliant basis, so that this programme would no longer be needed;
- 6. Requests the Executive Director to submit to the Executive Board at its first regular session 1996 a comprehensive report on the envisaged global contraceptive commodity programme, including the objectives and scope, administrative and financial aspects, and the efforts made by the United Nations Population Fund to promote national capacity-building, drawing on the experience of other United Nations agencies, in particular, the United Nations Childrens Fund, the World Health Organization, and the Inter-Agency Procurement Service Office, in order to take a final decision on the matter.

# 95/37. Overview of decisions adopted by the Executive Board at its third regular session 1995

#### The Executive Board

Recalls that during its third regular session 1995 it:

#### ITEM 1: ORGANIZATIONAL MATTERS

Approved the agenda and work plan for its third regular session 1995 with oral amendments (DP/1995/L.4);

Approved the report of the annual session 1995 (DP/1995/39);

Approved the following schedule of future sessions of the Executive Board subject to the approval of the Committee on Conferences:

First regular session 1996: 15-19 January 1996

Second regular session 1996: 25-29 March 1996

Annual session 1996: 6-17 or 13-24 May 1996\*

Third regular session 1996: 9-13 September 1996

 $^{\star}$  Depending on whether the annual session is held in Geneva (6-17 May) or New York (13-24 May).

Agreed to the subjects to be discussed at the 1996 sessions as listed in the annex;

#### ITEM 2: UNDP: MATTERS RELATING TO THE PROGRAMMING CYCLE

Adopted decision 95/26 of 14 September 1995 on matters relating to the fifth programming cycle: calculation of independence bonus;

#### ITEM 3: UNDP: COUNTRY PROGRAMMES AND RELATED MATTERS

Endorsed the reorientation of the fifth country programme for Rwanda (DP/1995/57);

Endorsed the reorientation of the fifth country programme for Burundi (DP/1995/58);

Approved the first country programme for Azerbaijan (DP/CP/AZE/1);

Approved the first country programme for the Russian Federation (DP/CP/RUS/1);

Approved the fifth country programme for Haiti (DP/CP/HAI/5);

Took note of the report of the Administrator on Haiti's development needs and activities (DP/1995/48) and authorized the Administrator to release the remaining 50 per cent of the restored indicative planning figure for programming;

#### UNDP mid-term reviews

Adopted decision 95/25 of 13 September on intercountry programmes;

Took note of the overview report on mid-term reviews (DP/1995/47);

Took note of the mid-term review of the fifth cycle programme for global and interregional programmes (DP/1995/47/Add.1);

Took note of the mid-term review of the fourth regional programme for Africa (DP/1995/47/Add.2);

Took note of the mid-term review of the fifth regional programme for Asia and the Pacific (DP/1995/47/Add.3);

Took note of the note by the Administrator on the third regional programme for the Arab States (DP/1995/47/Add.4);

Took note of the mid-term review of the fourth regional programme for Latin-America and the Caribbean (DP/1995/47/Add.5);

Took note of the note by the Administrator on the third regional programme for Europe and the Commonwealth of Independent States (DP/1995/47/Add.6);

#### ITEM 4: UNDP: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Adopted decision 95/29 of 15 September 1995 on UNDP: Annual review of the financial situation 1994;

Adopted decision 95/30 of 15 September 1995 on harmonization of budget presentations;

Adopted decision 95/28 of 15 September 1995 on UNDP: Revised budget estimates for the 1994-1995 biennium and budget estimates for the 1996-1997 biennium;

Adopted decision 95/27 of 14 September 1995 on procurement from developing countries;

Took note of the report of the Advisory Committee for Administrative and Budgetary Questions on the revised budget estimates for the 1994-1995 biennium and budget estimates for the 1996-1997 biennium (DP/1995/52);

Took note of UNDP audit reports: Summary of significant observations of the external auditors of the executing agencies on their 1993 accounts relating to funds allocated to them by UNDP and audited accounts of the executing agencies as at 31 December 1993 (DP/1995/53 and Add.1);

#### ITEM 5: UNDP: AGENCY SUPPORT COSTS

Decided to postpone consideration of agenda item 5: UNDP: Agency support costs (DP/1995/49) to the first regular session 1996 of the Executive Board;

ITEM 6: UNOPS: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Adopted decision 95/31 of 15 September 1995 on United Nations Office for Project Services revised budget estimates for the biennium 1994-1995 and budget estimates for the biennium 1996-1997;

Took note of the report of the Advisory Committee for Administrative and Budgetary Questions on budget estimates for the 1994-1995 biennium (DP/1995/45);

#### ITEM 7: UNITED NATIONS DEVELOPMENT FUND FOR WOMEN

Adopted decision 95/32 of 15 September 1995 on matters relating to the accountability and responsibility and external evaluation of the United Nations Development Fund for Women;

ITEM 8: UNFPA: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Took note of the annual financial review, 1994 (DP/1995/41);

Adopted decision 95/35 of 15 September 1995 on financial, budgetary and administrative matters:

ITEM 9: UNFPA: REPORT ON THE IMPLEMENTATION OF UNFPA SUCCESSOR SUPPORT COST ARRANGEMENTS

Adopted decision 95/34 of 15 September 1995 on UNFPA: Technical support services arrangements;

ITEM 10: UNFPA: GLOBAL INITIATIVE ON CONTRACEPTIVE REQUIREMENTS

Adopted decision 95/36 of 15 September 1995 on UNFPA: Global contraceptive commodity programme;

#### ITEM 11: INTERCOUNTRY AND COUNTRY PROGRAMMES

Approved the UNFPA intercountry programme for 1996-1999 (DP/1995/44), including the resource distribution as proposed in paragraph 118 of the document, and took note of the report of the Executive Director on the review of the UNFPA intercountry programme 1992-1995 (DP/1995/44/Add.1);

Approved the UNFPA country programme for Costa Rica (DP/FPA/CP/149);

Took note of the report of the Deputy Executive Director on the extension of UNFPA country programmes;

ITEM 12: UNDP/UNFPA: FIELD VISITS 1995

Took note of the reports of the field visits undertaken in 1995:

Report on field visit to Colombia and Nicaragua (DP/1995/CRP.10);

Report on field visit to Turkey (DP/1995/CRP.11);

Report on field visit to Niger and Ghana (DP/1995/CRP.12);

ITEM 13: JOINT AND CO-SPONSORED UNITED NATIONS PROGRAMME ON HIV/AIDS

Decided to postpone consideration of agenda item 13: Joint and Co-sponsored United Nations Programme on HIV/AIDS, and requested that a written report on the progress made in the establishment of the Joint and Co-sponsored United Nations programmes on HIV/AIDS (UNAIDS) and the role of UNDP in the United Nations systems response to the HIV/AIDS epidemic, be presented for consideration at the first regular session 1996 of the Executive Board;

#### ITEM 14: OTHER MATTERS

Adopted decision 95/33 of 15 September 1995 on impact and coordination efforts following the series of hurricanes affecting the Caribbean;

Took note of the report the Administrator on United Nations system regular and extrabudgetary technical cooperation expenditures (DP/1995/56, Add.1 and Add.1/Corr.1);

#### Annex

# ALLOCATION OF SUBJECTS FOR FUTURE SESSIONS

The following subjects are scheduled to be considered at future sessions:

# First regular session (15-19 January 1996)

Item 1. Organizational matters (including election of Bureau and rules of procedure)

#### UNDP segment

- Item 2. Initiatives for change: follow-up to decision 95/22
- Item 3. Matters relating to the programming cycles
- Item 4. Country programmes and related matters
- Item 5. Report on the activities of the Inter-Agency Procurement Services Office
- Item 6. United Nations technical cooperation activities
- Item 7. United Nations Development Fund for Women
- Item 8. Agency support costs

# UNDP/UNFPA joint segment

- Item 9. Follow-up to and preparations for the Economic and Social Council
- Item 10. UNDP/UNFPA Joint and Co-sponsored Programme on HIV/AIDS

# UNFPA segment

- Item 11. Strategy for allocation of UNFPA resources
- Item 12. Future role of the UNFPA in assessing and meeting contraceptive requirements and logistics management needs
- Item 13. Global contraceptive commodity programme
- Item 14. Possible membership of the UNDP/UNFPA Executive Board in the UNICEF/WHO Joint Committee on Health Policy
- Item 15. Country programmes and related matters
- Item 16. Financial, budgetary and administrative matters: Follow-up to Executive Board decision 95/35
- Item 17. Other matters

# Second regular session (25-29 March 1996)

Organizational matters

#### UNFPA segment

- Country programmes and related matters
- Financial, budgetary and administrative matter: Follow-up to Executive Board decision 95/35

#### UNFPA/UNDP segment

Harmonization of presentation of budget and accounts

### UNDP segment

- Country programmes and related matters
- Financial, budgetary and administrative matters: Follow-up to Executive Board decision 95/28
- Evaluation
- United Nations Volunteers
- United Nations Development Fund for Women: Follow-up to Executive Board decisions 95/18 and 95/32
- Assistance to the Palestinian people
- UNOPS: Follow-up to Executive Board decision 95/31

# Annual session (6-17 or 13-24 May 1996)

- Organizational matters

#### UNDP segment

- Annual report of the Administrator and related matters
- Initiatives for change: Follow-up to decision 95/22
- Matters relating to the programming cycles:
  - -- Implementation of the new programming arrangements: interim report
- United Nations Development Fund for Women
- United Nations Office for Project Services

#### UNDP/UNFPA segment

- Reports to the Economic and Social Council
- Harmonization of presentation of budget and accounts

#### UNFPA segment

- Report of the Executive Director and programme-level activities
- Country programmes and related matters

# Third regular session (9-13 September 1996)

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#### UNFPA segment

- Financial, budgetary and administrative matters
- Technical support services arrangements
- Country programmes and related matters

#### UNFPA/UNDP segment

- Harmonization of presentation of budgets and accounts
- Reports on field visits

#### UNDP segment

- Matters relating to programming cycles: Follow-up to Executive Board decisions 95/23 and 95/26

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- Country programmes and related matters
- Agency support costs
- Financial, budgetary and administrative matters
- United Nations Development Fund for Women
- Report on the activities of the Inter-Agency Procurement Services Office