



**Executive Board of the
United Nations Development
Programme, the United Nations
Population Fund and the
United Nations Office for
Project Services**

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Item 1 of the provisional agenda

Organizational matters

**Decisions adopted by the Executive Board at its first
regular session 2026**

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**First regular session 2026
(2 to 5 February 2026)**

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2026/1**Reports of UNDP, UNCDF, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2024***The Executive Board*

1. *Takes note* of the reports of UNDP, UNCDF, UNFPA and UNOPS (DP/2026/3, DP/2026/4, DP/FPA/2026/2, and DP/OPS/2026/1) on the implementation of the recommendations of the United Nations Board of Auditors for 2024;
2. *Notes* the unqualified audit opinions issued by the United Nations Board of Auditors on the financial statements of UNDP, UNCDF, UNFPA and UNOPS for the year ended 31 December 2024;
3. *Acknowledges* the progress made by UNDP, UNCDF, UNFPA and UNOPS in implementing and closing recommendations of the Board of Auditors;
4. *Encourages* the continued efforts of UNDP, UNCDF, UNFPA and UNOPS to further strengthen financial management, oversight and accountability, in line with the recommendations of the Board of Auditors;
5. *Calls on* UNDP, UNCDF, UNFPA and UNOPS to ensure the timely implementation of all outstanding recommendations;
6. *Requests* UNDP, UNFPA and UNOPS to include in the harmonized format for reporting on the status of implementation of the Board of Auditors recommendations: (a) a concise summary of key findings, priority recommendations and follow-up actions for the respective offices audited; and (b) an overview of key actions taken to strengthen core business processes;

With regard to UNCDF:

7. *Notes with concern* the low share of grants and other transfers in total expenditures and encourages UNCDF to increase the use of these financial instruments, in line with its mandate, in its 2026-2029 strategy cycle;

With regard to UNFPA:

8. *Urges* UNFPA to take appropriate measures to strengthen supply chain management and address all open associated recommendations of the Board of Auditors, and requests UNFPA, in advance of the second regular session 2026, to provide a written update on actions taken;

With regard to UNOPS:

9. *Notes with concern* the findings in the 2024 Board of Auditors report (A/80/5/Add.11), notably regarding governance weaknesses in infrastructure project management, one of UNOPS' key services, as well as insufficient internal controls in procurement, external contracting and accountability;
10. *Urges* UNOPS to address these findings and strengthen effective internal control, monitoring and oversight mechanisms to ensure a prudent application of accountability and procurement policies and procedures, including by ensuring the exceptional nature of direct contracting;
11. *Requests* UNOPS to provide an update on implementation efforts related to these issues at the second regular session 2026.

5 February 2026

2026/2

Engagement with the UN80 initiative

The Executive Board

1. *Takes note* of the oral update by UNDP, UNFPA and UNOPS on the UN80 initiative and its implementation;
2. *Emphasizes* that documentation related to the UN80 initiative and its implementation should be shared with the Executive Board as soon as it becomes available, but no later than three weeks prior to any formal or informal session, allowing sufficient time for its examination;
3. *Recalls* General Assembly resolutions 79/318 and 80/155, and stresses that the reform process should be inclusive, evidence-based and transparent;
4. *Further recalls* General Assembly resolutions 48/162 and 50/227, and reaffirms the Executive Board's responsibility in considering and recommending, within its remit, any proposed structural changes to United Nations entities under its governance;
5. *Also recalls* General Assembly resolution 72/279, and as part of the UN80 initiative, requests UNDP, UNFPA and UNOPS to accelerate progress towards the full implementation of the already agreed reforms;
6. *Recognizes* the ongoing contributions of UNDP, UNFPA and UNOPS to the UNDP/UNOPS and UNFPA/UN-Women merger assessments, pursuant to the respective terms of reference, and requests that the complete and unredacted merger assessments and all annexes, based on a range of possible scenarios, are submitted for the consideration of the Executive Board;
7. *Emphasizes* the importance of the merger assessments to be evidence-based and, as appropriate, to take into account advice from independent experts in mergers;
8. *Requests* UNDP, UNFPA and UNOPS to meaningfully engage with the Executive Board on the merger assessments and to further provide, if not included in the merger assessments, additional evidence, analysis and information necessary to support informed decision-making, including, inter alia:
 - (a) information on the potential implications of any mergers for mandates, governance structures, funding streams, normative functions, intergovernmental oversight arrangements, country programming arrangements, staffing and operational delivery;
 - (b) alternative options for enhanced alignment, impact and efficiency;
 - (c) internal legal advice;
 - (d) risk assessments and risk registers;
 - (e) cost-benefit analyses;
 - (f) timelines for consultations;
 - (g) summaries of stakeholder consultations;
9. *Requests* the Secretary-General to seek a legal opinion from the Office of Legal Affairs of the United Nations Secretariat on the outcome of the merger assessments with regard to implementation modalities, governance requirements and mandate preservation;
10. *Decides* to include an agenda item for decision on the UN80 initiative for each Executive Board session in 2026 and 2027 and requests that sufficient time be allocated for the discussion of UN80 reform proposals, including work packages most relevant to UNDP, UNFPA and UNOPS.

5 February 2026

2026/3

Update on the assessment of how the Executive Board executes its governance and oversight functions

The Executive Board

1. *Recalls* its decision 2024/12 establishing a joint working group to consider the report of the Joint Inspection Unit entitled “Review of the governance and oversight of the Executive Boards of the United Nations Development Programme/United Nations Population Fund/United Nations Office for Project Services, the United Nations Children’s Fund and the United Nations Entity for Gender Equality and the Empowerment of Women” (JIU/REP/2023/7), with the participation of the Executive Boards of the United Nations Children’s Fund (UNICEF) and the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women);
2. *Further recalls* that in decision 2024/12, the Executive Board requested the joint working group to provide regular updates to the participating Executive Boards, as necessary, starting after the first regular session 2025;
3. *Welcomes* the update of the joint working group on the Joint Inspection Unit review presented at the first regular session 2026;
4. *Recalls* its decision 2025/22 and reiterates the requests contained therein;
5. *Requests* the joint working group to continue to deliver on its mandate and to elaborate and share, by the annual session 2026, preliminary elements of proposals for the implementation of the Joint Inspection Unit recommendations, and to submit a report, including concrete proposals and, as appropriate, elements of a draft decision, for the independent consideration of the participating Executive Boards at their respective second regular sessions in 2026.

5 February 2026

2026/4

UNDP, UNFPA and UNOPS updates on enterprise risk management and critical risks of strategic importance

The Executive Board

1. *Welcomes* the updates provided by UNDP, UNFPA and UNOPS on enterprise risk management and critical risks of strategic importance to support the role of the Executive Board in oversight and accountability of those entities;
2. *Also notes* the self-assessments of enterprise risk maturity presented by UNDP and UNOPS, in line with decision 2025/3;
3. *Further notes* that UNDP, UNFPA and UNOPS have established escalation processes to senior management, and requests that management ensure that the next annual enterprise risk management updates provide clear, consistent and transparent information on the circumstances and modalities under which higher-level or critical risks are escalated and communicated to the Executive Board;
4. *Requests* that UNDP, UNFPA and UNOPS ensure that identified and emerging risks related to UN80 initiatives are systematically integrated into future enterprise risk management updates, at the same time ensuring that adequate attention is given to internal risks in future change processes and including, as appropriate, clear reporting on any material changes in risk assessments, mitigation measures and residual risk exposure;

5. *Encourages* a continuous dialogue and exchange on enterprise risk management systems and procedures among UNDP, UNFPA and UNOPS and with other United Nations organizations towards harmonized practices and joint risk assessments, in particular at the country level, to improve efficiency and effectiveness in the pursuit of collective results;

6. *Requests* UNDP, UNOPS and UNFPA to ensure that principal risks, risk profiles and risk management practices presented to the Executive Board, are substantive and contextualized, and address critical uncertainties that may have negative consequences for achieving outcomes.

5 February 2026

2026/5

Joint update on organizational culture

The Executive Board

1. *Takes note of* the updates provided by UNDP, UNFPA and UNOPS on their efforts to strengthening organizational culture, with a shared focus on fostering a safe and value-driven environment that allows equal opportunities for all;

2. *Acknowledges* the information provided by UNDP, UNFPA and UNOPS on the impact of their efforts to advance organizational culture, including, inter alia, results achieved, key findings of organization-wide surveys, and progress in promoting dignity and respect and eliminating all forms of discrimination;

3. *Recalls* its decision 2024/1, paragraph 7, and reiterates the request for UNDP, UNFPA and UNOPS to include in future updates information on actions taken to enhance geographical distribution;

4. *Recalls* its decision 2024/10 inviting the Office of the Ombudsman for the United Nations Funds and Programmes to present its annual report at the first regular session of the Executive Board, and requests this presentation take place annually as part of the agenda item on organizational culture;

5. *Encourages* UNDP, UNFPA and UNOPS to monitor the impact on personnel of organizational change processes and share results in future updates;

6. *Requests* UNDP, UNFPA and UNOPS to inform and actively engage in discussions with the UNDP/UNFPA/UNOPS/UN-Women Staff Council in ongoing and future organizational change processes;

7. *Requests* UNDP, UNFPA and UNOPS to report more explicitly on remaining challenges related to strengthening organizational culture in future updates;

8. *Urges* UNDP, UNFPA and UNOPS to also prioritize efficiency and “delivering as one” by promoting a culture that advances cross-entity collaboration at all levels, especially at the leadership and management levels.

5 February 2026

2026/6

Reports of UNDP, UNFPA and UNOPS on addressing racism and racial discrimination

The Executive Board

1. *Takes note* of the reports of UNDP, UNFPA and UNOPS (DP/2026/5, DP/FPA/2026/3 and DP/OPS/2026/2) on addressing racism and racial discrimination;
2. *Notes* the updates provided by UNDP, UNFPA and UNOPS on actions taken to advance this work, including efforts to improve visibility, strengthen metrics and monitor progress, and encourages the three entities to continue to strengthen speak-up/listen-up cultures and to report on uptake and trust in reporting mechanisms;
3. *Requests* UNDP, UNFPA and UNOPS to include, in future reports, information on the geographical distribution of international staff and personnel, especially in leadership and management positions in the entities;
4. *Recalls* its decision 2025/12 and requests UNDP, UNFPA and UNOPS to continue taking concrete efforts to implement this decision within their respective organizations, including at the country level, and to implement the entity-specific and system-wide recommendations outlined in the Joint Inspection Unit note on the review of measures and mechanisms for addressing racism and racial discrimination in United Nations system organizations: managing for achieving organizational effectiveness (JIU/NOTE/2022/REV.1);
5. *Requests* UNDP, UNFPA and UNOPS to continue to take measures to prevent all forms of discrimination, including racial discrimination, in recruitment, retention and leadership development, including in the context of relocations and proposed structural reforms;
6. *Decides* that the Executive Board will consider, at the first regular session 2027, an agenda item for decision on addressing racism and racial discrimination and requests UNDP, UNFPA and UNOPS to continue to submit separate reports detailing actions taken in addressing racism and racial discrimination.

5 February 2026

2026/7

UNDP Independent Evaluation Office multi-year programme of work, 2026-2029

The Executive Board

1. *Takes note* of the information presented in the UNDP Independent Evaluation Office multi-year programme of work, 2026-2029 (DP/2026/7);
2. *Approves* the UNDP Independent Evaluation Office multi-year programme of work, 2026-2029 (DP/2026/7).

5 February 2026

2026/8

UNFPA multi-year costed evaluation plan, 2026-2029

The Executive Board

1. *Takes note* of the information presented in the UNFPA multi-year costed evaluation plan, 2026-2029 (DP/FPA/2026/1);
2. *Approves* the UNFPA multi-year costed evaluation plan, 2026-2029 (DP/FPA/2026/1).

5 February 2026

2026/9**UNOPS process innovation and digitalization programme implementation***The Executive Board*

1. *Takes note* of the UNOPS report on the implementation of the process innovation and digitalization programme and its associated risks;
2. *Decides* to commit \$10.12 million from the liquid excess reserves to the process innovation and digitalization programme for 2026;
3. *Recalls* its decision 2024/28 requesting UNOPS management to provide updates on the process innovation and digitalization programme implementation, but requests UNOPS to adjust the frequency of briefings, with an annual report including risk assessments and mitigation measures at each first regular session, and an annual financial report on the status, utilization, and balance of the allocated process innovation and digitalization budget at each second regular session, until the programme's implementation is determined to be complete after a final external evaluation is endorsed by the Executive Board;
4. *Requests* UNOPS to prioritize harmonization and interoperability of digital solutions with those of other United Nations entities, in line with United Nations system-wide reform efforts and objectives of the UN80 initiative;
5. *Recalls* its decision 2022/13, paragraph 8, and requests UNOPS to present to the Executive Board, at its second regular session 2026, alternative options to the current arrangements governing its reserves for future consideration of the Executive Board.

5 February 2026

2026/10**Overview of decisions adopted by the Executive Board at its first regular session 2026***The Executive Board*

Recalls that, at its first regular session 2026, it:

Item 1**Organizational matters**

Elected, on 12 January 2026, the following members of the Bureau for 2026:

President:	H.E. Mr. Cornel Feruță (Romania)
Vice-President:	H.E. Dr. Chola Milambo (Zambia)
Vice-President:	H.E. Mr. Jonibek Ismoil Hikmat (Tajikistan)
Vice-President:	H.E. Mr. Brian Wallace (Jamaica)
Vice-President:	H.E. Mr. Lauri Voionmaa (Finland)

Adopted the agenda (DP/2026/L.1) and approved the workplan for its first regular session 2026;

Adopted the report of the second regular session 2025 (DP/2026/1);

Adopted the annual workplan of the Executive Board for 2026 (DP/2026/CRP.1);

Adopted the tentative workplan for the annual session 2026;

Agreed to the following schedule for the remaining sessions of the Executive Board in 2026:

- Annual session: from 8 to 11 June 2026
- Second regular session: from 24 to 28 August 2026.

Joint segment

Item 2

Recommendations of the Board of Auditors

Adopted decision 2026/1 on the reports of UNDP (DP/2026/3), UNCDF (DP/2026/4), UNFPA (DP/FPA/2026/2) and UNOPS (DP/OPS/2026/1) on the implementation of the recommendations of the Board of Auditors for 2024.

Item 3

Engagement with UN80 initiative

Adopted decision 2026/2 on engagement with the UN80 initiative.

Item 4

Update on the assessment of how the Executive Board executes its governance and oversight functions

Adopted decision 2026/3 on the update on the assessment of how the Executive Board executes its governance and oversight functions.

Item 5

Risk management

Adopted decision 2026/4 on the UNDP, UNFPA and UNOPS updates on enterprise risk management and critical risks of strategic importance.

Item 6

Organizational culture

Adopted decision 2026/5 on the joint update on organizational culture and took note of the address by the Chairperson of the UNDP/UNFPA/UNOPS/UN-Women Staff Council.

Item 7

Addressing racism and racial discrimination

Adopted decision 2026/6 on the reports of UNDP (DP/2026/5), UNFPA (DP/FPA/2026/3) and UNOPS (DP/OPS/2026/2) on addressing racism and racial discrimination.

Item 8

Field visits

Took note of the report on the field visit of the Executive Board of UNDP, UNFPA and UNOPS to the Hashemite Kingdom of Jordan (DP/FPA/OPS/2026/CRP.1) and took note of the report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and the World Food Programme (WFP) to the Arab Republic of Egypt (DP/FPA/OPS-ICEF-UNW-WFP/2026/CRP.1).

UNDP segment

Item 10

UNDP country programmes and related matters

Approved, in accordance with decision 2014/7, the following UNDP country programme documents:

Africa:

South Africa (DP/DCP/ZAF/4)

Arab States:

Somalia (DP/DCP/SOM/5)

Sudan (DP/DCP/SDN/4)

Asia and the Pacific:

Malaysia (DP/DCP/MYS/5)

Europe and the Commonwealth of Independent States:

Georgia (DP/DCP/GEO/5)

Latin America and the Caribbean States:

Cuba (DP/DCP/CUB/4)

Mexico (DP/DCP/MEX/4)

Panama (DP/DCP/PAN/5)

Uruguay (DP/DCP/URY/5)

Took note of the first six-month extension, approved by UNDP Administrator, of the country programme for Argentina; and approved the second one-year extensions of the country programmes for Kuwait, Mali, and Syria (DP/2026/6).

Item 11**UNDP evaluation**

Adopted decision 2026/7 on the UNDP Independent Evaluation Office multi-year programme of work, 2026-2029 (DP/2026/7), and took note of the formative evaluation of the UNDP funding windows (DP/2026/8) and the management response.

Item 12**United Nations Volunteers**

Took note of the UNV strategic framework, 2026-2029 (DP/2026/9).

Item 13**United Nations Capital Development Fund**

Took note of the UNCDF strategic framework, 2026-2029 (DP/2026/10).

Item 14**United Nations Office for South-South Cooperation (UNOSSC)**

Took note of the UNOSSC strategic framework, 2026-2029 (DP/CF/SSC/8).

UNFPA segment**Item 15****UNFPA evaluation**

Adopted decision 2026/8 on the UNFPA multi-year costed evaluation plan, 2026-2029 (DP/FPA/2026/1), and took note the independent evaluation of UNFPA support to the integration of the principles of 'leaving no one behind' and 'reaching the furthest behind

first' and the management response, as well as the independent evaluation of UNFPA capacity in humanitarian action, 2019-2025, and the management response.

Item 16

UNFPA country programmes and related matters

Approved, in accordance with decision 2014/7, the following UNFPA country programme documents:

Arab States

Somalia (DP/FPA/CPD/SOM/5)

Sudan (DP/FPA/CPD/SDN/8)

Asia and the Pacific

Malaysia (DP/FPA/CPD/MYS/2)

Eastern Europe and Central Asia

Georgia (DP/FPA/CPD/GEO/5)

East and Southern Africa

Uganda (DP/FPA/CPD/UGA/10)

South Africa (DP/FPA/CPD/ZAF/6)

Latin America and the Caribbean

Argentina (DP/FPA/CPD/ARG/2)

Cuba (DP/FPA/CPD/CUB/10)

Mexico (DP/FPA/CPD/MEX/8)

Panama (DP/FPA/CPD/PAN/5)

Uruguay (DP/FPA/CPD/URY/5)

Took note of the first one-year extension of the country programme for Guatemala, approved by the UNFPA Executive Director; and approved the second one-year extensions of the country programmes for Mali and Syria, and the first two-year extension for the country programme for Palestine (DP/FPA/2026/8).

UNOPS segment

Item 17

UNOPS process innovation and digitalization programme implementation

Adopted decision 2026/9 on the UNOPS process innovation and digitalization programme implementation (DP/OPS/2026/3).

Item 18

Transformation initiatives linked to the comprehensive response plan

Took note of the transformation initiatives linked to the comprehensive response plan.

5 February 2026