



Executive Board of the United Nations Development Programme, the United Nations Population Fund and the United Nations Office for Project Services

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2 to 5 February 2026, New York
Item 1 of the provisional agenda
Organizational matters

Provisional agenda, annotations, list of documents and workplan

Note by the Executive Board secretariat

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Annotations and list of documents

Item 1

Organizational matters

In accordance with Executive Board decision 2006/14 and rule 7 of the rules of procedure of the Executive Board of UNDP, UNFPA and UNOPS, the Board will elect a new Bureau for 2026, composed of a President and four Vice-Presidents. The election will take place on 12 January 2026. Following the established rotation among regional groups, the President of the Executive Board for 2026 will be elected from among the Board members of the Eastern European States.

Under this item, the Executive Board will adopt the agenda and the workplan for the session, as presented by the Secretary of the Executive Board. In addition, the Board will consider and approve the report of its second regular session 2025. The draft report was circulated to Board members for comments, and the final version incorporates the feedback received.

In accordance with decision 96/25, the workplan for 2026, prepared by the Executive Board Secretariat in consultation with the Bureau, is submitted to the Board for adoption.

Documentation:

Provisional agenda, annotations, list of documents and workplan (DP/2026/L.1)

Report of the second regular session 2025 (DP/2026/1)

Decisions adopted by the Executive Board in 2025 (DP/2026/2)

Annual workplan of the Executive Board for 2026 (DP/2026/CRP.1)

Joint segment

Item 2

Recommendations of the Board of Auditors

In response to Executive Board decision 2022/1, which recalled decision 2021/1, UNDP, the United Nations Capital Development Fund (UNCDF), UNFPA and UNOPS will present their respective reports in a harmonized format.

The UNDP report outlines progress in implementing the recommendations of the United Nations Board of Auditors (UNBOA) for the year ended 31 December 2024, as well as outstanding recommendations from prior years. UNDP received an unqualified (clean) audit opinion for its financial statements for the year ended 31 December 2024, marking 19 consecutive years of unqualified audit opinions. In line with Executive Board decision 2010/9, the detailed implementation status and full BOA report (A/80/5/Add.1) are available on the UNDP Executive Board website.

The UNCDF report provides an update on the implementation status of recommendations for the year ended 31 December 2024 and prior years. UNCDF received an unqualified (clean) audit opinion for the year ended 31 December 2024, marking 13 consecutive years of unqualified opinions. Pursuant to decision 2010/9, the detailed implementation matrix and full report (A/80/5/Add.2) are available on the UNDP Executive Board website.

The UNFPA report outlines progress for the year ended 31 December 2024 and prior years. The UNBOA has issued an unqualified (clean) audit opinion on the UNFPA financial statements for the year ended 31 December 2024, marking 15 consecutive

years of unqualified audit opinions. The implementation status and full UNBOA report for UNFPA (A/80/5/Add.8) are available on the UNFPA Executive Board website.

The UNOPS report responds to the recommendations in the UNBOA report (A/80/5/Add.11) and provides an update on progress made in implementing them. The BOA has issued an unqualified (clean) audit opinion on the UNOPS financial statements for the year ended 31 December 2024.

The Executive Board may wish to adopt a decision on this item.

Documentation:

UNDP: Report on the implementation of the recommendations of the United Nations Board of Auditors, 2024 (DP/2026/3)

UNCDF: Report on the implementation of the recommendations of the United Nations Board of Auditors, 2024 (DP/2026/4)

UNFPA: Report on the implementation of the recommendations of the United Nations Board of Auditors, 2024 (DP/FPA/2026/2)

UNOPS: Report on the implementation of the recommendations of the United Nations Board of Auditors, 2024 (DP/OPS/2026/1)

Item 3

Engagement with UN80 Initiative

The UN80 initiative, launched by the Secretary-General in March 2025, presents a forward-looking vision to make the United Nations more agile, coherent and effective in delivering on its mandates. Building on earlier reform efforts, the initiative seeks to strengthen system-wide efficiency, reinforce accountability, and enhance the United Nations ability to respond to evolving global challenges and country-level needs. Under this item, the Executive Board will hold a discussion on the implications of the UN80 initiative for UNDP, UNFPA and UNOPS, including areas of relevance for the Board's oversight and governance role.

The Executive Board may wish to take note of this item.

Item 4

Update on the assessment of how the Executive Board executes its governance and oversight functions

In its decision 2024/12, the Executive Board decided to include an item for decision at each formal session, pending further guidance, to monitor progress on the Joint Inspection Unit (JIU) report 'Review of governance and oversight of the Executive Boards of UNDP/UNFPA/UNOPS, the United Nations Children's Fund (UNICEF) and the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women)' (JIU/REP/2023/7).

In addition, decision 2025/2 requested the working group established in response to the JIU report to provide regular updates to the participating Boards, as required.

The Executive Board may wish to adopt a decision on this item.

Item 5

Risk management

In its decision 2024/1, the Executive Board decided to include a recurring joint agenda item on risk management. Under this item, UNDP, UNFPA, and UNOPS will provide updates on their ongoing efforts to strengthen the enterprise risk management systems

and inform the Board of risks of strategic importance. Pursuant to decision 2025/3, UNDP and UNOPS will also present a self-assessment of the enterprise risk maturity, structured around the key dimensions of the High-level Committee on Management (HLCM) reference maturity model.

The Executive Board may wish to adopt a decision on this item.

Item 6

Organizational culture

As a follow up to decision 2024/1, the Executive Board, in its decision 2025/4, requested UNDP, UNFPA, and UNOPS to assess and report, at the first regular sessions, on the impact of their work on organizational culture, including: (a) results achieved; (b) key findings from organization-wide surveys; (c) progress in promoting dignity and respect for all personnel and eliminating all forms of discrimination; and (d) successes and remaining challenges.

Under this item, the Executive Board may wish to adopt a decision on the joint update on organizational culture, and take note of the address by the Chairperson of the UNDP/UNFPA/UNOPS/UN-Women Staff Council, as well as the annual report of the Office of the Ombudsman for the United Nations funds and programmes.

Item 7

Addressing racism and racial discrimination

As a follow up to decision 2024/10, the Executive Board, in its decision 2025/12, decided to include an agenda item on addressing racism and racial discrimination, for decision, at the first regular session 2026. The Board also requested UNDP, UNFPA, and UNOPS to submit separate reports outlining actions taken in this area, to ensure sufficient visibility, including on metrics used to measure progress.

The UNDP report outlines progress achieved through successive phases of the People for 2030 Strategy and the implementation of the Anti-Racism Action Plan (2020–2023). It also highlights continued efforts to implement the recommendations of the Joint Inspection Unit on racism and racial discrimination, and the integration of anti-racism, inclusion, and psychological safety principles into People for 2030, Phase III (2025–2030), reinforcing these across workforce systems, leadership practices, and organizational culture.

The UNFPA report presents progress made in addressing racism and racial discrimination, including rollout of action plans following the 2024 Global Staff Survey, global learning and engagement initiatives, and the application of evidence-based approaches to address systemic discrimination. It further outlines efforts to implement the JIU recommendations and the integration of anti-racist and decolonial principles into the UNFPA Strategic Plan, 2026-2029 and the UNFPA 2030 People Strategy.

The UNOPS report summarizes actions undertaken to address racism and racial discrimination, including efforts to implement the relevant JIU recommendations. As emphasized by the Executive Board in decision 2025/12 (para 7), UNOPS was specifically requested to report on this matter. The report outlines the organisation-wide approach used to embed anti-racism across policies, culture and leadership practices.

The Executive Board may wish to adopt a decision on this item.

Documentation:

- UNDP report on addressing racism and racial discrimination (DP/2026/5)
- UNFPA report on addressing racism and racial discrimination (DP/FPA/2026/3)
- UNOPS report on addressing racism and racial discrimination (DP/OPS/2026/2)

Item 8

Field visits

Under this item, the Executive Board will review the report on the field visit to the Hashemite Kingdom of Jordan, conducted from 19 to 23 October 2025. The Board will also consider the report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, the United Nations Children's Fund (UNICEF), the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) and the World Food Programme (WFP) to the Arab Republic of Egypt, undertaken from 26 October to 30 October 2025.

The Executive Board may wish to take note of this item.

Documentation:

- Report on the field visit to the Hashemite Kingdom of Jordan. (DP/FPA/OPS/2026/CRP.1)

Report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP to the Arab Republic of Egypt. (DP/FPA/OPS-ICEF-UNW-WFP/2026/CRP.1)

UNDP segment

Item 9

Human Development Report

The Human Development Report Office (HDRO) will present an update on consultations related to the preparation of the Human Development Report 2025/2026, scheduled for launch in early 2026, in accordance with General Assembly resolution 57/264.

The Executive Board may wish to take note of this item.

Item 10

UNDP country programmes and related matters

Under this item, the Executive Board will be invited to: (a) review and approve, in accordance with decision 2014/7, the country programme documents for: Cuba, Georgia, Malaysia, Mexico, Panama, Somalia, South Africa, Sudan, Uruguay; (b) take note of the first six-month extension, approved by UNDP Administrator, of the country programme for Argentina; and (c) approve the second one-year extensions of the country programmes for Kuwait, Mali, and Syria.

Documentation:

Country programme documents for:

Africa:

South Africa (DP/DCP/ZAF/4)

Arab States:

Somalia (DP/DCP/SOM/5)

Sudan (DP/DCP/SDN/4)

Asia and the Pacific:

Malaysia (DP/DCP/MYS/5)

Europe and the Commonwealth of Independent States:

Georgia (DP/DCP/GEO/5)

Latin America and the Caribbean States:

Cuba (DP/DCP/CUB/4)

Mexico (DP/DCP/MEX/4)

Panama (DP/DCP/PAN/5)

Uruguay (DP/DCP/URY/5)

Extensions of country programmes (DP/2026/6)

Item 11

UNDP evaluation

The Executive Board will review the multi-year programme of work of the UNDP Independent Evaluation Office's (IEO) for 2026-2029. Aligned with the UNDP Evaluation policy, 2025-2030, the programme of work sets out IEO's agenda to deliver high-quality, independent evaluations that enhance accountability, support organizational learning and inform decision-making across UNDP. It presents a planned portfolio of corporate, thematic and country-level evaluations, supported by evidence and lessons learned, and outlines initiatives to strengthen evaluation culture and capacity within UNDP and partner governments. The programme also introduces enhanced approaches to engagement, partnerships and communication to increase the utility and use of evaluations.

The Executive Board will also consider the formative evaluation of the UNDP funding windows, together with the associated management response. The funding windows serve as UNDP's principal mechanism for mobilizing flexible, thematic resources to complement declining regular (core) funding. The evaluation examined how the funding windows can remain coherent, effective, efficient, and attractive to a wider range of partners amid global uncertainty and funding constraints.

The Executive Board may wish to adopt a decision on the Independent Evaluation Office multi-year programme of work, 2026–2029.

The Executive Board may also wish to take note of the formative evaluation of the UNDP Funding Windows, and the management response.

Documentation:

Independent Evaluation Office multi-year programme of work, 2026-2029 (DP/2026/7)

Formative evaluation of the UNDP funding windows (DP/2026/8)

Item 12

United Nations Volunteers

The United Nations Volunteers (UNV) programme will present its Strategic Framework, 2026-2029, which reinforces UNV's role as a system-wide service supporting development, human rights, and peace and security through the

mobilization of volunteers and the promotion of volunteerism. The framework outlines four key enablers for achieving UNV's objectives: efficient business operations, agile structures, smart use of data, and financial sustainability.

The Executive Board may wish to take note of this item.

Documentation:

United Nations Volunteers (UNV) Programme Strategic Framework, 2026-2029
(DP/2026/9)

Item 13

United Nations Capital Development Fund

The United Nations Capital Development Fund (UNCDF) will present its Strategic Framework, 2026–2029 which outlines UNCDF's approach to addressing financing gaps in least developed countries (LDCs), small island developing States (SIDS), and countries in fragile settings. The framework focuses on three core areas: (a) finance for micro, small and medium enterprises; (b) subnational finance; and (c) digital finance.

The Executive Board may wish to take note of this item.

Documentation:

United Nations Capital Development Fund Strategic Framework, 2026-2029
(DP/2026/10)

Item 14

United Nations Office for South-South Cooperation (UNOSSC)

The United Nations Office for South-South Cooperation (UNOSSC), hosted by UNDP, will present its Strategic Framework, 2026–2029 which strengthens system-wide support for South-South and triangular cooperation. The framework is structured around three outcomes: (a) a transformed UNOSSC that provides strategic leadership and coordination; (b) a functional alliance that catalyses country-owned South-South and triangular cooperation solutions; and (c) Member States that are better equipped to address critical Sustainable Development Goal gaps by leveraging relevant solutions and innovative finance.

The Executive Board may wish to take note of this item.

Documentation:

United Nations Office for South-South Cooperation Strategic Framework, 2026–2029
(DP/CF/SSC/8)

UNFPA segment

Item 15

UNFPA evaluation

The Executive Board will review the UNFPA multi-year costed evaluation plan for 2026-2029, prepared in accordance with the UNFPA evaluation policy (DP/FPA/2024/1). The plan outlines the strategic approach to evaluation over the four-year cycle and presents the portfolio of proposed centralized and decentralized evaluations, together with estimated costs, key risks and reporting arrangements.

The Executive Board will also consider two thematic evaluations and their respective management responses: (a) the independent evaluation of UNFPA support to the integration of the principles of ‘leaving no one behind’ and ‘reaching the furthest behind first’; and (b) the independent evaluation of UNFPA capacity in humanitarian action, 2019-2025.

The Executive Board may wish to adopt a decision on the UNFPA multi-year costed evaluation plan, 2026-2029.

The Executive Board may also wish to take note of the two thematic evaluations and the corresponding management responses.

Documentation:

Multi-year costed evaluation plan, 2026-2029 (DP/FPA/2026/1)

Item 16

UNFPA country programmes and related matters

Under this item, the Executive Board will be invited to: (a) approve, in accordance with decision 2014/7, the country programme documents for: Argentina, Cuba, Georgia, Malaysia, Mexico, Panama, Somalia, South Africa, Sudan, Uganda and Uruguay; (b) take note of the first one-year extension of the country programme for Guatemala approved by the UNFPA Executive Director; and (c) approve the second one-year extensions of the country programmes for Mali and Syria, and the first two-year extension for the country programme for Palestine.

Documentation:

Country programme documents for:

Arab States

Somalia (DP/FPA/CPD/SOM/5)

Sudan (DP/FPA/CPD/SDN/8)

Asia and the Pacific

Malaysia (DP/FPA/CPD/MYS/2)

Eastern Europe and Central Asia

Georgia (DP/FPA/CPD/GEO/5)

East and Southern Africa

Uganda (DP/FPA/CPD/UGA/10)

South Africa (DP/FPA/CPD/ZAF/6)

Latin America and the Caribbean

Argentina (DP/FPA/CPD/ARG/2)

Cuba (DP/FPA/CPD/CUB/10)

Mexico (DP/FPA/CPD/MEX/8)

Panama (DP/FPA/CPD/PAN/5)

Uruguay (DP/FPA/CPD/URY/5)

Extensions of country programmes (DP/FPA/2026/8)

UNOPS segment

Item 17

UNOPS process innovation and digitalization programme implementation

Under this item, the Executive Board will review the UNOPS annual report on the implementation of the process innovation and digitalization programme (PID) and associated risks. The report responds to the Board's request for written information on the enterprise resource planning selection process and provides an overview of the PID programme's risk management approach, key risks identified, and actions taken to mitigate them.

The Executive Board may wish to take note of this item.

Documentation:

UNOPS annual report on the implementation of the process innovation and digitalization programme and risks (DP/OPS/2026/3)

Item 18

Transformation initiatives linked to the comprehensive response plan

Under this item, UNOPS will present a comprehensive overview of ongoing transformation initiatives, reforms and workstreams that contribute to advancing the intended impacts of the comprehensive response plan. The overview will include timelines, key milestones and interlinkages among the various initiatives. Consideration of this item follows Executive Board decision 2025/32, which took note of the unredacted report of the external third-party review of the comprehensive response plan and the associated management response, and requested the submission of this overview.

The Executive Board may wish to take note of this item.

Item 19

Other matters

Under this item, the Executive Board is expected to adopt the draft decisions under consideration during the first regular session 2026.

TENTATIVE WORKPLAN (as of 17 September 2025, check the Executive Board website (<https://www.undp.org/executive-board>) for the latest version)

TENTATIVE WORKPLAN
EXECUTIVE BOARD OF UNDP, UNFPA and UNOPS
FIRST REGULAR SESSION 2026
(2 – 5 February 2026, New York)

<i>Day/Date</i>	<i>Time</i>	<i>Item</i>	<i>Subject</i>
Monday, 2 February	10 a.m.– 1 p.m.	1	ORGANIZATIONAL MATTERS <ul style="list-style-type: none"> Adoption of the agenda and workplan for the session Adoption of the report of the second regular session 2025 Adoption of the annual workplan 2026 of the Executive Board
		2	JOINT SEGMENT
		5	RECOMMENDATIONS OF THE BOARD OF AUDITORS <ul style="list-style-type: none"> UNDP, UNCDF, UNFPA and UNOPS reports on the status of implementation of the recommendations of the Board of Auditors for 2024
		5	RISK MANAGEMENT <ul style="list-style-type: none"> UNDP, UNFPA, and UNOPS updates on enterprise risk management and critical risks of strategic importance
		6	ORGANIZATIONAL CULTURE <ul style="list-style-type: none"> Joint update on organizational culture Address by the Chairperson of the UNDP/UNFPA/UNOPS/UN-Women Staff Council Presentation of the annual report of the Office of the Ombudsman for the United Nations funds and programmes
	3 – 6:00 p.m.	7	ADDRESSING RACISM AND RACIAL DISCRIMINATION <ul style="list-style-type: none"> UNDP, UNFPA, and UNOPS reports on addressing racism and racial discrimination
		3	ENGAGEMENT WITH UN80 INITIATIVE
		4	UPDATE ON THE ASSESSMENT OF HOW THE EXECUTIVE BOARD EXECUTES ITS GOVERNANCE AND OVERSIGHT FUNCTIONS
Tuesday, 3 February	10 a.m.– 1 p.m.		UNOPS SEGMENT
		17	STATEMENT BY THE EXECUTIVE DIRECTOR
		18	UNOPS PROCESS INNOVATION AND DIGITALIZATION PROGRAMME IMPLEMENTATION
			TRANSFORMATION INITIATIVES LINKED TO THE COMPREHENSIVE RESPONSE PLAN

	3 – 6:00 p.m.	15 11 9	<p style="text-align: center;">UNFPA SEGMENT</p> <p>UNFPA EVALUATION</p> <ul style="list-style-type: none"> • Multi-year costed evaluation plan, 2026-2029 • Independent evaluation of UNFPA support to the integration of the principles of ‘Leaving No one Behind’ and ‘Reaching the Furthest Behind’ • Independent evaluation of UNFPA capacity in humanitarian action <p style="text-align: center;">UNDP SEGMENT</p> <p>UNDP EVALUATION</p> <ul style="list-style-type: none"> • Independent Evaluation Office workplan, 2026-2029 • Formative evaluation of the UNDP Funding Windows, and management response <p>HUMAN DEVELOPMENT REPORT</p> <ul style="list-style-type: none"> • Update on the Human Development Report consultations (GA resolution 57/264)
Wednesday, 4 February	10 a.m.– 1 p.m.		<p style="text-align: center;">UNDP SEGMENT (cont’d)</p> <p style="text-align: center;">INTERACTIVE DIALOGUE WITH THE ADMINISTRATOR</p>
	3 – 6:00 p.m.	12 13 14	<p style="text-align: center;">UNDP SEGMENT (cont’d)</p> <p>UNITED NATIONS VOLUNTEERS</p> <ul style="list-style-type: none"> • UNV strategic framework, 2026-2029 <p>UNITED NATIONS CAPITAL DEVELOPMENT FUND</p> <ul style="list-style-type: none"> • UNCDF strategic framework, 2026-2029 <p>UNITED NATIONS OFFICE FOR SOUTH-SOUTH COOPERATION</p> <ul style="list-style-type: none"> • UNOSSC strategic framework, 2026-2029
Thursday, 5 February	10 a.m.– 1 p.m.		<p style="text-align: center;">UNFPA SEGMENT (cont’d)</p> <p style="text-align: center;">STATEMENT BY THE EXECUTIVE DIRECTOR</p>
	3 – 6:00 p.m.	10 16	<p style="text-align: center;">UNDP SEGMENT (cont’d)</p> <p>UNDP COUNTRY PROGRAMMES AND RELATED MATTERS</p> <ul style="list-style-type: none"> • Presentation and approval of country programme documents • Extensions of country programmes <p style="text-align: center;">UNFPA SEGMENT (cont’d)</p> <p>UNFPA COUNTRY PROGRAMMES AND RELATED MATTERS</p> <ul style="list-style-type: none"> • Presentation and approval of country programme documents • Extensions of country programmes

JOINT SEGMENT (cont'd)			
	8	FIELD VISITS	<ul style="list-style-type: none">• Report on the field visit of the Executive Board• Report on the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women, and WFP
	19	OTHER MATTERS	<ul style="list-style-type: none">• Adoption of decisions
	1	ORGANIZATIONAL MATTERS	<ul style="list-style-type: none">• Adoption of the tentative workplan for the annual session 2026• Closing of the session