



EXECUTIVE BOARD DECISION TRACKING TABLE FOR 2026

The following matrix keeps track of the implementation of specific and time-bound requests to UNFPA contained in Executive Board decisions. The decision-tracking matrix is revised on a regular basis to keep the information relevant and up-to-date.

The full text of the Decisions per Executive Board sessions is available by clicking on the decision. The full compendium of Decisions adopted by the Executive Board in 2025 can be found on the [UNFPA Executive Board Website](#).

The status of a decision is indicated as follows: **(1) GREEN** ● signifies (a) ‘completed’ (action has been completed or decision is no longer relevant) or (b) ‘ongoing’ (action in progress, if a recurring item); **(2) YELLOW** ● signifies an action is ‘partially completed’ (action in progress, with a due date, if relevant).

Decision	Category	Responsible unit(s)	Request	Deadline	Progress and follow-up action	Status
First regular session 2026						
2026/1 Reports of the UNDP, UNCDF, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2024			1. <i>Takes note</i> of the reports of UNDP, UNCDF, UNFPA and UNOPS (DP/2026/3, DP/2026/4, DP/FPA/2026/2, and DP/OPS/2026/1) on the implementation of the recommendations of the United Nations Board of Auditors for 2024; 2. <i>Notes</i> the unqualified audit opinions issued by the United Nations Board of Auditors on the financial statements of UNDP, UNCDF, UNFPA and UNOPS for the year ended 31 December 2024; 3. <i>Acknowledges</i> the progress made by UNDP, UNCDF, UNFPA and UNOPS in implementing and closing recommendations of the Board of Auditors; 4. <i>Encourages</i> the continued efforts of UNDP, UNCDF, UNFPA and UNOPS to further strengthen financial management, oversight and accountability, in line with the recommendations of the Board of Auditors; 5. <i>Calls</i> on UNDP, UNCDF, UNFPA and UNOPS to ensure the timely implementation of all outstanding recommendations;			
	Board of Auditors recommendations	OED	6. <i>Requests</i> UNDP, UNFPA and UNOPS to include in the harmonized format for reporting on the status of implementation of the Board of Auditors recommendations: (a) a concise summary of key findings,	<i>First Regular Session 2027</i>	In due course, UNFPA will coordinate with the other entities as needed	In Progress

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			priority recommendations and follow-up actions for the respective offices audited; and (b) an overview of key actions taken to strengthen core business processes;			
			<i>With regard to UNCDF:</i> 7. <i>Notes with concern</i> the low share of grants and other transfers in total expenditures and encourages UNCDF to increase the use of these financial instruments, in line with its mandate, in its 2026-2029 strategy cycle;			
	Board of Auditors recommendations	Supply Chain Management Unit	<i>With regard to UNFPA:</i> 8. <i>Urges</i> UNFPA to take appropriate measures to strengthen supply chain management and address all open associated recommendations of the Board of Auditors, and requests UNFPA, in advance of the second regular session 2026, to provide a written update on actions taken;	Second Regular Session 2026 and beyond	UNFPA has shared a written update on actions taken ahead of the second regular session 2026. Several actions have been initiated and have yielded results in bringing down the number of outstanding recommendations. The organization has addressed all but six recommendations by July 2026, and the remainder are planned to be addressed by Dec 2026.	In progress 
			<i>With regard to UNOPS:</i> 9. <i>Notes with concern</i> the findings in the 2024 Board of Auditors report (A/80/5/Add.11), notably regarding governance weaknesses in infrastructure project management, one of UNOPS' key services, as well as insufficient internal controls in procurement, external contracting and accountability; 10. <i>Urges</i> UNOPS to address these findings and strengthen effective internal control, monitoring and oversight mechanisms to ensure a prudent application of accountability and procurement policies and procedures, including by ensuring the exceptional nature of direct contracting; 11. <i>Requests</i> UNOPS to provide an update on implementation efforts related to these issues at the second regular session 2026.			

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2026/2 Engagement with the UN80 initiative			1. <i>Takes note</i> of the oral update by UNDP, UNFPA and UNOPS on the UN80 initiative and its implementation; 2. <i>Emphasizes</i> that documentation related to the UN80 initiative and its implementation should be shared with the Executive Board as soon as it becomes available, but no later than three weeks prior to any formal or informal session, allowing sufficient time for its examination; 3. <i>Recalls</i> General Assembly resolutions 79/318 and 80/155, and stresses that the reform process should be inclusive, evidence-based and transparent; 4. <i>Further recalls</i> General Assembly resolutions 48/162 and 50/227, and reaffirms the Executive Board's responsibility in considering and recommending, within its remit, any proposed structural changes to United Nations entities under its governance; 5. <i>Also recalls</i> General Assembly resolution 72/279, and as part of the UN80 initiative, requests UNDP, UNFPA and UNOPS to accelerate progress towards the full implementation of the already agreed reforms; 6. <i>Recognizes</i> the ongoing contributions of UNDP, UNFPA and UNOPS to the UNDP/UNOPS and UNFPA/UN-Women merger assessments, pursuant to the respective terms of reference, and requests that the complete and unredacted merger assessments and all annexes, based on a range of possible scenarios, are submitted for the consideration of the Executive Board; 7. <i>Emphasizes</i> the importance of the merger assessments to be evidence-based and, as appropriate, to take into account advice from independent experts in mergers;			
	UN80 initiative	OED and Innovation and Transformation Branch	8. <i>Requests</i> UNDP, UNFPA and UNOPS to meaningfully engage with the Executive Board on the merger assessments and to further provide, if not included in the merger assessments, additional evidence, analysis and information necessary to support informed decision-making, including, inter alia: (a) information on the potential implications of any mergers for mandates, governance structures, funding streams, normative functions, intergovernmental oversight arrangements, country programming arrangements,	Ongoing	UNFPA remains fully committed to implementing all decisions of the Executive Board of UNDP/UNFPA/UNOPS, including decision 2026/2 adopted at the First Regular Session 2026. To this end, UNFPA is committed to ensuring that the Executive Board has access to the evidence, analysis, and information necessary to support informed decision-making on the Strategic Merger Assessment of UNFPA and UN Women. Since the adoption of decision 2026/2, several key documents have been shared with the Board, including: The “Strategic Merger Assessment of UNFPA and UN Women” (24 April)	In Progress 

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			staffing and operational delivery; (b) alternative options for enhanced alignment, impact and efficiency; (c) internal legal advice; (d) risk assessments and risk registers; (e) cost-benefit analyses; (f) timelines for consultations; (g) summaries of stakeholder consultations;		• UNFPA's internal legal advice (18 May). • Summary of stakeholder consultation (1 June). • Joint UNFPA-UN Women proposal on alternative options for enhanced alignment, impact, and efficiency (26 June). • Joint UNFPA-UN Women Executive Summary document, titled "Further evidence and analysis on both the merger scenario and on alternative options to enhance alignment, impact and efficiency" (7 August). Further background documentation that underpins the executive summary will follow shortly. UNFPA remains available to engage as needed with the Executive Board. Since decision 2026/2, the organization has participated in several informal and formal engagements with the Board on the UN80 initiative, including sessions on 30 April, 1 and 8 June, and 6 July 2026. Further informal and formal engagements with the Board on this issue are scheduled on 17 and 25 August 2026.	
			9. <i>Requests</i> the Secretary-General to seek a legal opinion from the Office of Legal Affairs of the United Nations Secretariat on the outcome of the merger assessments with regard to implementation modalities, governance requirements and mandate preservation; 10. <i>Decides</i> to include an agenda item for decision on the UN80 initiative for each Executive Board session in 2026 and 2027 and requests that sufficient time be allocated for the discussion of UN80 reform proposals, including work packages most relevant to UNDP, UNFPA and UNOPS.			

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2026/3 Update on the assessment of how the Executive Board executes its governance and oversight functions			1. <i>Recalls</i> its decision 2024/12 establishing a joint working group to consider the report of the Joint Inspection Unit entitled “Review of the governance and oversight of the Executive Boards of the United Nations Development Programme/United Nations Population Fund/United Nations Office for Project Services, the United Nations Children’s Fund and the United Nations Entity for Gender Equality and the Empowerment of Women” (JIU/REP/2023/7), with the participation of the Executive Boards of the United Nations Children’s Fund (UNICEF) and the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women); 2. <i>Further recalls</i> that in decision 2024/12, the Executive Board requested the joint working group to provide regular updates to the participating Executive Boards, as necessary, starting after the first regular session 2025; 3. <i>Welcomes</i> the update of the joint working group on the Joint Inspection Unit review presented at the first regular session 2026; 4. <i>Recalls</i> its decision 2025/22 and reiterates the requests contained therein; 5. <i>Requests</i> the joint working group to continue to deliver on its mandate and to elaborate and share, by the annual session 2026, preliminary elements of proposals for the implementation of the Joint Inspection Unit recommendations, and to submit a report, including concrete proposals and, as appropriate, elements of a draft decision, for the independent consideration of the participating Executive Boards at their respective second regular sessions in 2026.			
2026/4 UNDP, UNFPA and UNOPS updates on enterprise risk management and critical risks of strategic importance			1. <i>Welcomes</i> the updates provided by UNDP, UNFPA and UNOPS on enterprise risk management and critical risks of strategic importance to support the role of the Executive Board in oversight and accountability of those entities; 2. <i>Also notes</i> the self-assessments of enterprise risk maturity presented by UNDP and UNOPS, in line with decision 2025/3; 3. <i>Further notes</i> that UNDP, UNFPA and UNOPS have established escalation processes to senior management, and requests that management ensure that the next annual enterprise risk management updates provide clear, consistent and transparent information on the circumstances and modalities under which higher-level or critical risks are escalated and communicated to the Executive Board;			
	UN80	Office of the Executive Director	4. <i>Requests</i> that UNDP, UNFPA and UNOPS ensure that identified and emerging risks related to UN80 initiatives are systematically integrated into future enterprise risk management updates, at the same time ensuring that adequate attention is given to internal risks in future change	First Regular Session 2027	This action item is well noted and will be included in the joint Risk paper to be submitted at the First Regular Session 2027.	In Progress 

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			processes and including, as appropriate, clear reporting on any material changes in risk assessments, mitigation measures and residual risk exposure;			
			5. <i>Encourages</i> a continuous dialogue and exchange on enterprise risk management systems and procedures among UNDP, UNFPA and UNOPS and with other United Nations organizations towards harmonized practices and joint risk assessments, in particular at the country level, to improve efficiency and effectiveness in the pursuit of collective results;			
	Risk Management	Office of the Executive Director	6. <i>Requests</i> UNDP, UNOPS and UNFPA to ensure that principal risks, risk profiles and risk management practices presented to the Executive Board, are substantive and contextualized, and address critical uncertainties that may have negative consequences for achieving outcomes.	First Regular Session 2027	This action item is well noted and will be included in the joint Risk paper to be submitted at the First Regular Session 2027.	In Progress 
2026/5 Joint update on organizational culture			1. <i>Takes note of</i> the updates provided by UNDP, UNFPA and UNOPS on their efforts to strengthening organizational culture, with a shared focus on fostering a safe and value-driven environment that allows equal opportunities for all; 2. <i>Acknowledges</i> the information provided by UNDP, UNFPA, and UNOPS on the impact of their efforts to advance organizational culture, including, inter alia, results achieved, key findings of organization-wide surveys, and progress in promoting dignity and respect and eliminating all forms of discrimination;			
	Human Resources	Division for Human Resources	3. <i>Recalls</i> its decision 2024/1, paragraph 7, and reiterates the request for UNDP, UNFPA and UNOPS to include in future updates information on actions taken to enhance geographical distribution;	Ongoing	The 2026 EDGE survey will feature more granular data including geographical distribution, which will be included in future updates. The data collection phase for the EDGE survey concluded on 6 June 2026. UNFPA is currently awaiting the final report and official certification results from the EDGE Foundation.	In Progress 

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			4. <i>Recalls</i> its decision 2024/10 inviting the Office of the Ombudsman for the United Nations Funds and Programmes to present its annual report at the first regular session of the Executive Board, and requests this presentation take place annually as part of the agenda item on organizational culture; 5. <i>Encourages</i> UNDP, UNFPA and UNOPS to monitor the impact on personnel of organizational change processes and share results in future updates;			
	Human Resources	Division for Human Resources	6. <i>Requests</i> UNDP, UNFPA and UNOPS to inform and actively engage in discussions with the UNDP/UNFPA/UNOPS/UN-Women Staff Council in ongoing and future organizational change processes;	Ongoing	UNFPA continues to engage in regular consultation with the Staff Council concerning organizational change processes.	Ongoing 
			7. <i>Requests</i> UNDP, UNFPA and UNOPS to report more explicitly on remaining challenges related to strengthening organizational culture in future updates;	2026	Results from EDGE survey will provide inputs for the next employee listening survey, Global Staff Survey (GSS), expected to be launched in 2026/2027.	In Progress 
2026/6 Reports of UNDP, UNFPA and UNOPS on addressing racism and racial discrimination			1. <i>Takes note</i> of the reports of UNDP, UNFPA and UNOPS (DP/2026/5, DP/FPA/2026/3 and DP/OPS/2026/2) on addressing racism and racial discrimination; 2. <i>Notes</i> the updates provided by UNDP, UNFPA and UNOPS on actions taken to advance this work, including efforts to improve visibility, strengthen metrics and monitor progress, and encourages the three entities to continue to strengthen speak-up/listen-up cultures and to report on uptake and trust in reporting mechanisms;			
	Human Resources	Division for Human Resources	3. <i>Requests</i> UNDP, UNFPA and UNOPS to include, in future reports, information on the geographical distribution of international staff and personnel, especially in leadership and management positions in the entities;	2026	In 2026, UNFPA, in coordination with UNDP and UNOPS, is working towards an aligned report on the geographic distribution of staff and personnel, especially in leadership and management positions.	In Progress 
			4. <i>Recalls</i> its decision 2025/12 and requests UNDP, UNFPA and UNOPS to continue taking concrete efforts to implement	Ongoing	UNFPA is continuously working on strengthening its efforts to combat racial discrimination and cooperating with	Ongoing 

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			this decision within their respective organizations, including at the country level, and to implement the entity-specific and system-wide recommendations outlined in the Joint Inspection Unit note on the review of measures and mechanisms for addressing racism and racial discrimination in United Nations system organizations: managing for achieving organizational effectiveness (JIU/NOTE/2022/REV.1);		other agencies on the implementation of the wider JIU recommendations.	
			5. <i>Requests</i> UNDP, UNFPA and UNOPS to continue to take measures to prevent all forms of discrimination, including racial discrimination, in recruitment, retention and leadership development, including in the context of relocations and proposed structural reforms;	Ongoing	UNFPA reaffirms its ongoing commitment to this recommendation.	Ongoing 
			6. <i>Decides</i> that the Executive Board will consider, at the first regular session 2027, an agenda item for decision on addressing racism and racial discrimination and requests UNDP, UNFPA and UNOPS to continue to submit separate reports detailing actions taken in addressing racism and racial discrimination.	First Regular Session 2027	UNFPA takes note of this recommendation and will provide updates on different actions undertaken, including the EDGE Survey and Global Staff Survey. These updates will feature detailed results and corresponding action plans.	In Progress 
2026/8 UNFPA multi-year costed evaluation plan, 2026-2029			1. Takes note of the information presented in the UNFPA multi-year costed evaluation plan, 2026-2029 (DP/FPA/2026/1); 2. Approves the UNFPA multi-year costed evaluation plan, 2026-2029 (DP/FPA/2026/1).			

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Annual Session 2026						
2026/11 Update on implementation efforts on the repositioning of the United Nations development system (UNDS)			1. Welcomes the updates provided by UNDP, UNFPA and UNOPS on the implementation of General Assembly resolution 72/279 and related mandates on the repositioning of the United Nations development system, in the context of the quadrennial comprehensive policy review of operational activities for development of the United Nations system; 2. Takes note of the progress made in implementing the United Nations development system reform checklist, submitted alongside the respective updates, and recalling its decisions 2022/14, 2023/06, 2024/08 and 2025/08, requests that remaining areas of uneven progress be addressed; 3. Recalls its decision 2025/08 and requests UNDP, UNFPA and UNOPS to take further steps to ensure UNDP and UNFPA country programme documents and UNOPS country activities are aligned with national development priorities and specific needs of programme countries and are derived from the United Nations Sustainable Development Cooperation Frameworks (UNSDCFs) or their equivalent, including a) sharing with the Executive Board the resident coordinator's confirmation of alignment of the country programme document with the UNSDCF and b) informing the resident coordinator, in a timely manner, of new programmes and eventual financial agreements signed to implement the country programme document or country activity in line with the management and accountability framework;			
	UNDS reform	Country Offices Regional Offices Office of the Executive Director	4. Recalling its decisions 2022/14, 2023/06, 2024/08, and 2025/08, also <i>requests</i> UNDP, UNFPA and UNOPS to intensify their efforts to contribute to system-wide and inter-agency efficiencies, including through expanding the use of global shared services, common back offices and common premises, prioritizing the most cost-effective, resource-efficient and results-oriented efforts, and to report, within existing reporting mechanisms, on the challenges UNDP, UNFPA and UNOPS face to implement these efforts, particularly at the country level;	Ongoing	Building on its longstanding leadership in advancing UN reform and its co-chair role for the UNSDG Business Innovation Group (BiG), UNFPA continues to lead efforts on system-wide and inter-agency efficiencies, including through expanding the use of global shared services, common back offices and common premises and will continue to report through existing mechanisms. As an early adopter of Global Shared Services, including core services such as treasury and payroll, UNFPA is continuing to expand its participation in additional shared service offerings. UNFPA is actively advancing efficiencies through full engagement in common business operations at country level. The organization is implementing Business Operations Strategies across its country presence, and participates in all existing Common Back Offices (CBO)	Ongoing 

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					as well as the CBO task team. To further accelerate efficiency gains, UNFPA is supporting the roll-out of a simplified and flexible “self-starter” CBO model, designed to reduce implementation time while maintaining effective and reliable service delivery. These efforts are delivering results. In 2025, UNFPA generated \$27.7 million in operational efficiencies. Since 2019, UNFPA has realized cumulative efficiencies of \$105.5 million, driven primarily by in-house initiatives (\$64.2 million), complemented by bilateral collaboration with UN partners (\$11.4 million) and Business Operations Strategies (\$29.9 million). UNFPA remains committed to reporting these efficiencies through existing mechanisms.	
	UNDS Reform	Country Offices Regional Offices Programme Division	5. <i>Requests</i> UNDP, UNFPA and UNOPS, in the implementation of United Nations development system reforms, to ensure that efficiency measures and country configuration processes strengthen country-level delivery and preserve mandate-specific technical capacities, particularly in least developed countries, landlocked developing countries, small island developing States and countries in conflict and post-conflict situations;	Ongoing	UNFPA will continue to implement efficiency measures and support country configuration processes that strengthen country-level delivery while preserving mandate-specific technical capacities and ensuring continued access to specialized expertise, particularly in countries with the greatest development and humanitarian needs.	Ongoing 

East updated August 2025

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			6. Welcomes the alignment of the UNDP, UNFPA and UNOPS Strategic Plans, 2026–2029, with the quadrennial comprehensive policy review, and the inclusion of common and complementary indicators in the updated Integrated Results and Resources Frameworks of UNDP and UNFPA, and requests UNDP, UNFPA and UNOPS to continue working with other United Nations entities to increase joint programming and strengthening coherence across the United Nations system; 7. With regard to UNDP, requests the organization to provide, by the annual session 2027, further explanation of the rationale for partial acceptance of sub-recommendation 1.2 of the “System-wide evaluation on progress towards a new generation of United Nations country teams” (SWEO-2025-001) and which steps UNDP has taken to enhance sharing of work planning and resource mobilization information with resident coordinators and integrating reform-related accountabilities to reduce duplication and promote more substantive alignment; 8. Encourages UNDP, UNOPS and UNFPA to continue to implement entity-relevant findings of SWEO-2025-001.			

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2026/12 Reports of UNDP, UNFPA and UNOPS on internal audit and investigation activities in 2025, and management responses			1. Takes note of the reports of the respective audit offices of UNDP, UNFPA and UNOPS (DP/2026/13, DP/FPA/2026/6, and DP/OPS/2026/4), harmonized with those of other funds and programmes in accordance with Executive Board decision 2020/10, and the respective management responses; 2. Also takes note of the reports of the UNDP Audit and Evaluation Advisory Committee, the UNFPA Oversight Advisory Committee and the UNOPS Audit Advisory Committee, and the respective management notes and responses; 3. Expresses its continued support for the internal audit and investigation functions of UNDP, UNFPA and UNOPS, and reiterates the importance of their full independence, adequate resourcing and staffing, and direct access to the Executive Board, to allow for the full, adequate and effective execution of the mandates of the UNDP Office of Audit and Investigation (OAI), the UNFPA Office of Audit and Investigation Services (OAIS), and the UNOPS Internal Audit and Investigation Group (IAIG); 4. Takes note of the progress made in the implementation of audit recommendations, and encourages UNDP, UNCDF, UNFPA and UNOPS to ensure the full and timely implementation of all recommendations; With regard to UNDP: 5. Takes note of the continued trend of a record number of investigations and the risks anticipated for 2026-2029; 6. Notes the high-priority recommendation in Internal Audit Report Number 2852 to review the strategic role and positioning of the UNDP Office of Procurement within the Bureau for Management Services (BMS/OP), and requests UNDP to present, before the first regular session 2027, the results of that review and the actions taken or planned to address recurrent procurement-related findings identified in the annual report of OAI for 2025, including those identified in Annex IV; With regard to UNFPA: 7. Acknowledges the updated charter of OAIS, revised to align with the Global Internal Audit Standards; 8. Expresses support for OAIS in strengthening its functions in discharging its mandate, fulfilling its strategy for 2026-2029, and for the proposed way forward to continue streamlining its internal audit and investigation processes, building on the successes of 2025; With regard to UNOPS: 9. Welcomes the progress reported by IAIG in strengthening UNOPS internal oversight and reform mechanisms; 10. Urges UNOPS to take consistent and verifiable action in response to the report's findings and recommendations, and to take immediate action to fill long-standing vacancies in key oversight functions.			
2026/13 Reports of the ethics offices of UNDP, UNFPA and UNOPS on activities in 2025, and management responses			1. Takes note of the reports of the ethics offices of UNDP, UNFPA and UNOPS (DP/2026/14, DP/FPA/2026/7 and DP/OPS/2026/5), and the respective management responses; 2. Welcomes the progress made by the ethics offices of UNDP, UNFPA and UNOPS in promoting and strengthening an ethical culture within their organizations; 3. Expresses its continued support for the ethics functions of UNDP, UNFPA and UNOPS, and reiterates the importance of their full independence, adequate resourcing and staffing, and direct access to the Executive Board.			

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2026/14 Joint update on protection against sexual exploitation and abuse and sexual harassment (PSEAH)			1. Takes note of the updates provided by UNDP, UNFPA and UNOPS on actions to prevent and respond to sexual exploitation and abuse and sexual harassment;			
	PSEAH	PSEAH Unit	2. <i>Requests</i> UNDP, UNFPA and UNOPS to continue their efforts to implement the Secretary-General's zero-tolerance policy on sexual exploitation and abuse and sexual harassment;	Ongoing	UNFPA launched its first PSEAH Strategy in 2024 which includes a strategic pillar that ensures survivor-centered standards are embedded across all PSEAH efforts, and that the Organization's PSEAH approach is evidence informed.	Ongoing 
	PSEAH	PSEAH Unit	3. <i>Urges</i> UNDP, UNFPA and UNOPS to continue their efforts to implement the Secretary-General's zero-tolerance policy on sexual exploitation and abuse and sexual harassment, emphasizing that this should include zero tolerance for acts of sexual exploitation and abuse and sexual harassment; zero tolerance for inaction to prevent, report or respond to sexual exploitation and abuse and sexual harassment; and zero tolerance for retaliation against victims/survivors or whistleblowers;	Ongoing		Ongoing 
	PSEAH	PSEAH Unit	4. <i>Requests</i> UNDP, UNFPA and UNOPS, with the continued commitment and support of leadership, to strengthen efforts to ensure a victim/survivor-centred, system-wide and coherent approach to the prevention and elimination of, and response to, sexual exploitation and abuse and sexual harassment;	Ongoing	UNFPA's continued focus is to ensure a coherent victim/survivor-centred approach in all SEAH prevention and response efforts, as well as in GBV service provision and case management in support of all victims/survivors. UNFPA co-leads two workstreams on behalf of the IASC Technical Advisory Group: the Practitioner's group (focused on build a service-provider-led set of standards ensuring survivor support and victim assistance is grounded in good	Ongoing 

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					practice), and the SEAH Prevention group, working to promote evidence-informed and standardized SEAH prevention actions across programs and operations within the aid sector).	
	PSEAH	PSEAH Unit OED	5. <i>Encourages</i> UNDP, UNFPA and UNOPS management to ensure dedicated, adequate and sustainable staffing, expertise and funding to prevent and respond to sexual exploitation and abuse and sexual harassment;	Ongoing	UNFPA will maintain its current PSEAH approach despite funding pressures across the humanitarian sector and the UN system. UNFPA's PSEAH Strategy includes concrete planning paradigms that provide a clear roadmap for a range of funding scenarios - including a decrease in funding, an increase in funding, and a maintained status quo of funding. They offer structured guidance that enable priority contexts to plan and resource "right-sized" staffing, targeted activities, scaled implementation, and expanding our reach and impact. Our current staffing footprint includes one dedicated P5 Global Coordinator and one dedicated P4 Specialist (who joined the team in 2024), two field-focused international consultants, and two staff secondments (both approved in 2025). The work of this dedicated team is supplemented by UNFPA's network of more than 250 PSEA focal points across our country and regional offices. Current staffing prioritizes internal efforts, particularly in field-focused missions and engagement with personnel and communities, and strategic interagency support - including leading working groups for the IASC PSEAH Technical Advisory Group and the Misconduct Disclosure Scheme pilot.	Ongoing 

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	PSEAH	PSEAH Unit	6. <i>Requests</i> UNDP, UNFPA and UNOPS to continue to increase the effectiveness and efficiency of prevention, protection and response efforts through inter-agency and system-wide collaboration, including by conducting joint assessments and capacity-building of implementing partners and joint community engagement;	Ongoing	UNFPA, UNDP, and UNOPS are working to expand existing collaboration across interagency efforts - including through the Implementing Partner Protocol Working Group, across several IASC PSEA Technical Advisory Group (TAG) workstreams (including the Practitioners Working Group, the Prevention Working Group for the IASC TAG, and the CEB Executive Group Addressing SH Workstream on Monitoring and Measuring Impact), and country-level interagency PSEA Networks - focused on joint assessments, capacity building of implementing partners, and enhancing community engagement.	Ongoing 
	PSEAH	PSEAH Unit	7. Also <i>requests</i> future updates to the Executive Board to focus further on the results and impact of measures taken and systems in place;	Ongoing	The PSEAH M&E Framework was finalized in 2025 to systematically track progress and monitor impact using trend analysis, accountability data, and lessons learned. The M&E framework enables UNFPA to be systematic in tracking both progress and impact and functions as a centralized database for data collection, analysis, and strategic learning, ensuring evidence-based reflections directly inform decision-making. We are maximizing impact by shifting from addressing the "knowledge gap" to addressing the "action gap" in prevention and response. This means moving past passive awareness to building practical, integrity-based skills across all personnel, including leadership. This shift requires moving PSEAH from an isolated administrative task to a	Ongoing 

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					mandatory, resourced core element of all program delivery. Protection from sexual misconduct is now explicitly included in the UNFPA Strategic Plan 2026–2029 results framework as both an organizational efficiency indicator and a development result. Our strategic plan focuses on a professionalized PSEAH approach: evidence-informed interventions, deliberate risk SEAH risk analysis and mitigation, and embedding specialized expertise in prioritized contexts.	
	PSEAH	PSEAH Unit	8. <i>Recalls</i> its decisions 2023/9 and 2024/11 on the Misconduct Disclosure Scheme, <i>welcomes</i> the steps taken by UNDP, UNFPA and UNOPS to implement the scheme, <i>requests</i> that they continue to share lessons learned from implementation and use of the scheme, and encourages wider adoption by other United Nations entities.	Ongoing	Since the 2024 launch of the Misconduct Disclosure Scheme (MDS), UNFPA has maintained rigorous screening, vetting 100% of candidates and personnel for prior misconduct using ClearCheck and MDS frameworks. This rigorous vetting infrastructure remains a non-negotiable safeguard to prevent the circulation of perpetrators and protect those most at risk, particularly as system-wide funding constraints and cuts in 2025 have given rise to heightened SEAH and challenging operational environments.	Ongoing 

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2026/15 Update on the assessment of how the Executive Board executes its governance and oversight functions			1. Recalls its decision 2024/12, which established a joint working group to consider the Joint Inspection Unit report entitled “Review of the governance and oversight of the Executive Boards of the United Nations Development Programme/United Nations Population Fund/United Nations Office for Project Services, the United Nations Children’s Fund and the United Nations Entity for Gender Equality and the Empowerment of Women” (JIU/REP/2023/7), with the participation of the Executive Boards of the United Nations Children’s Fund (UNICEF) and the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women); 2. Further recalls that, in the same decision, it requested the joint working group to provide regular updates to the participating Executive Boards, as necessary, starting after the first regular session 2025; 3. Welcomes the update and interim report of the joint working group on the Joint Inspection Unit review, presented at the annual session 2026; 4. Recalls its decisions 2025/22 and 2026/3 and reiterates the requests contained therein; 5. Agrees to review the proposals of the joint working group for the implementation of the JIU recommendations contained in the interim report, and takes note of the possibility for Executive Board members and observer delegations to provide feedback in writing to the joint working group by 1 July 2026; 6. Requests the Executive Board secretariat, in collaboration with the Executive Board secretariats of the participating Executive Boards, to schedule a joint informal consultation no later than mid-July 2026, at which the joint working group and the participating Executive Boards may discuss the proposals for the implementation of the JIU recommendations contained in the interim report; 7. Reiterates its request to the joint working group to submit elements of a draft decision for the independent consideration of the participating Executive Boards at their respective second regular sessions of 2026.			
2026/16 Engagement with the UN80 initiative			1. Notes with appreciation the efforts by UNDP, UNFPA and UNOPS on engagement with the UN80 initiative; 2. Also takes note of the information provided as part of the UNDP/UNOPS merger assessment and the UNFPA/United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) merger assessment, and the related annexes; 3. Affirms that any structural proposals regarding UNDP, UNFPA and UNOPS should aim to generate tangible savings in structural and administrative costs and strengthen operational delivery of existing mandates; 4. Stresses that entity-specific merger discussions should not be considered in isolation from the broader UN80 reform work, including, inter alia, United Nations country team reconfiguration, the regional reset, the expertise-on-demand mechanism and funding mechanisms, as they directly impact the entities’ ability to deliver on their mandates at the country level;			
	UN80	Office of the Executive Director Innovation and Transformation Branch	5. Reiterates its request in decision 2026/2, in which it emphasized that documentation related to the UN80 initiative and its implementation should be shared with the Executive Board as soon as it becomes available, and no later than three weeks prior to any formal or informal session, to	Ongoing	UNFPA continues to strive to share information for consideration of the Executive Board of UNDP/UNFPA/UNOPS at least three weeks prior to any formal or informal session.	Ongoing 

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			allow sufficient time for its consideration;			
			6. Recalls General Assembly resolutions 79/318 and 80/155, and reaffirms the central role of Member States in the reform process, which should be inclusive, evidence-based and transparent, and therefore calls on UNDP, UNFPA and UNOPS to actively engage with Executive Board members and observer delegations; 7. Further recalls General Assembly resolutions 48/162 and 50/227, and reaffirms the Executive Board's responsibility, within its mandate, to consider and recommend any proposed structural changes to United Nations entities under its governance, while following the existing legal framework, as well as established procedural steps, and in this regard requests the Executive Board to issue a recommendation on the potential mergers or alternative options, through a decision to be presented to the Economic and Social Council (ECOSOC) and through ECOSOC to the General Assembly, as necessary; 8. Emphasizes that in order to fulfil this responsibility, the Executive Board must be in possession of all such information as it deems relevant, including alternative options to the potential mergers, and in this respect notes that the information provided thus far is insufficient; 9. Commits to continuing its constructive engagement on the topic of the potential mergers and alternative options, with a view to providing a well-informed recommendation on them, as the requested information becomes available in a timely manner; 10. Underscores the critical importance of system-wide coherence for the delivery of mandates, and stresses the relevance of country-level programmes and projects for the implementation of the UN80 initiative, and in this regard requests that any assessment on potential mergers and alternative options include information and analysis on the impact on country-level delivery, mandate-specific technical capacities and operational implementation in each region; With regard to UNFPA: 11. Takes note of the information provided in the Strategic Merger Assessment of UNFPA and UN-Women: Final Consolidated Report and its annexes; 12. Strongly emphasizes that any structural reform must safeguard the mandate of UNFPA; 13. Also takes note of the internal UNFPA legal advice, which states that the consideration, at the level of the General Assembly, of a potential merger creates the possibility and an inherent risk that the mandate of UNFPA could be subject to reconsideration as a part of that process;			
	UN80	Office of the Executive Director Innovation and Transformation Branch	14. Further <i>notes</i> that the information provided thus far is insufficient to enable the Executive Board to make recommendations on a potential merger between UNFPA and UN-Women at this time and <i>requests</i> outstanding evidence, analysis and information to fully address its decision 2026/2, paragraph 8, as well as	Ongoing	As the UN80 process moves forward, UNFPA and UN Women continue to work in tandem to implement the decisions adopted by their respective Executive Boards, ensuring a transparent and inclusive process, guided by the Boards. In line with this commitment, and specifically to provide the outstanding evidence, analysis, and information	Ongoing 

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			any additional analysis identified as necessary, including, inter alia: (a) Provision of alternative options to a merger for enhanced alignment, impact and efficiency to the Executive Board, as a matter of priority, at least six weeks before the second regular session 2026; (b) Further elaboration on operational models regarding a potential merger and alternative options, with particular attention to added value, efficiency gains and improved operational results and delivery with respect to their existing mandates; (c) Provision of further details on the anticipated costs associated with a potential merger and alternative options, including verifiable one-time implementation and transition costs, the impact on human resources, as well as possible recurrent costs, and to clearly identify resources which could be mobilized to cover these costs; (d) Provision of summaries of stakeholder consultations;		required to fully address decision 2026/2, paragraph 8, and decision 2026/16, paragraph 14, UNFPA has submitted a number of documents co-developed with UN Women. Specifically, on 26 June, the two organizations submitted a document outlining alternative options for enhanced alignment, impact, and efficiency. Following this submission, a joint UNFPA-UN Women informal briefing was held on 6 July 2026 to gather initial feedback from the Executive Boards of UNDP/UNFPA/UNOPS and UN Women. Additionally, on 7 August, following the informal briefing and in direct response to decision 2026/16, UNFPA and UN Women submitted an Executive Summary document, titled “Further evidence and analysis on both the merger scenario and on alternative options to enhance alignment, impact and efficiency” to their respective Boards, s. Further background documentation that underpins the executive summary will follow shortly. This additional documentation will be discussed at upcoming informal and formal engagements with the Board scheduled for 17 and 25 August 2026.	

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2026/21 Annual report of the UNFPA Executive Director			1. Takes note of the annual report of the UNFPA Executive Director for 2025 (DP/FPA/2026/4) and its annexes, including the UNFPA report on the recommendations of the Joint Inspection Unit (DP/FPA/2026/4/Add.2), and the statistical and financial review, 2025 (DP/FPA/2026/4/Add.1); 2. Also takes note of the Integrated Results and Resources Framework for the UNFPA Strategic Plan, 2026-2029, including its populated baselines, milestones and targets; 3. Reaffirms the importance of high-quality data for enhancing inclusive and sustainable development for all, acknowledges the role of UNFPA in generating population data of this quality, and encourages UNFPA to strengthen its capacity and efforts in this regard, while taking into account ongoing discussions under the UN80 initiative.			
2026/22 UNFPA Evaluation			1. Takes note of the annual report on the UNFPA evaluation function, 2025 (DP/FPA/2026/5) and the accompanying management commentaries; 2. Takes note of the thematic evaluation (DP/FPA/2026/CRP.8) presented at the annual session 2026, and the related management response; 3. Welcomes the progress and achievements of the evaluation function, including its continued adaptability and responsiveness to local contexts and new and emerging global challenges; 4. Takes note of the contributions of UNFPA to United Nations inter-agency and system-wide evaluation efforts, as well as to fostering national evaluation capacity development;			
	Evaluation	Independent Evaluation Office	5. <i>Encourages</i> the Independent Evaluation Office to continue investing in innovative practices, including the responsible use of artificial intelligence, and to provide the Executive Board with data on efficiency gains at its annual session 2027;	Annual Session 2027	The UNFPA Independent Evaluation Office is investing in and exploring innovative practices, including the use of artificial intelligence, and will provide the Executive Board data on efficiency gains at its annual session in 2027.	In Progress 
			6. <i>Calls on</i> the Independent Evaluation Office to maintain the same level of performance in its new configuration and location in Nairobi;			
	Evaluation	Independent Evaluation Office	7. <i>Encourages</i> UNFPA to continue strengthening the capacity of the decentralized evaluation function and evaluations on humanitarian affairs;	Ongoing	The knowledge and skills of staff managing decentralized evaluations will continue to be strengthened through in-person and online training. The number of humanitarian evaluations will be increased and depth expanded, and additional support will be provided to evaluations with a humanitarian component.	Ongoing 
			8. <i>Expresses its continued support</i> for the evaluation function and reiterates the importance of its full independence, adequate resourcing (in line with the key performance indicator on financial resources), staffing, and direct access to the Executive Board.			